#### STATE LANDS COMMISSION STAFF'S 60-DAY RESPONSE TO THE

#### **BUREAU OF STATE AUDIT'S REPORT: 2010-125**

#### **Chapter 1 Recommendations**

- A. To ensure that it manages delinquent leases in an effective and timely manner and collects all the amounts owed to it, the commission should do the following:
  - 1. Determine the amount of past-due rent that should be included in its accounts receivable account.

8/11 Response - Staff is aware of past due amounts maintained in its receivable accounts. The report describes \$1.2 million in past due rents as of December 31, 2010. The correct amount of past due revenue receivables reported to the auditor was \$209,389.27 for 210 invoices. Of these, 146 invoices for \$121,433.68 were in excess of 180 days, delinquent as defined by the State Controller's standards. Other invoices included in the total reported past due amount include contingent receivables. These are invoices for which there is some question as to their validity, usually boundary or jurisdiction related. These totaled \$484,189.30 and are purposefully kept, as prescribed by State procedures, in a separate account due to their contingent nature. The remainder of the amount asserted as past due were invoices that were not yet due, based on their actual due dates.

Additionally, Table 1 asserts that the Commission has "lost" \$1,616,936 in delinquent rents. It is unclear how it relates to the \$1.2 million above. Regarding those accounts, the table includes 4 leases to AERA that are to be quitclaimed representing \$501,223. These are pipeline leases associated with the "Molino" lease in the Santa Barbara Channel. While the oil & gas lease was quitclaimed in 1997, these associated pipeline leases were not similarly processed by staff and will be closed out as of that same date. While this does illustrate a process failure, the associated revenues are not valid and should not be considered "lost" due to their not being collected. All 4 accounts have been placed in Contingent Receivables pending completion of the transaction. Also, Ramos Oil Company and Ship A Shore have both been placed into Contingent Receivables until outstanding issues are resolved.

10/24/11 update – Commission staff has proofed the outstanding receivables accounts noted in the report and continues to disagree with the conclusions in the report regarding the magnitude of past due accounts. We do acknowledge that there was

confusion between the auditor assigned and Accounting staff in the questions that were being asked and the methodology the auditor used to extract the information in determining which invoices were past due; the most significant being the use of the date the invoice was input into CALSTARS to determine past due, rather than the actual due date specified on the invoice and in the lease. Accounting staff has refined the reports and information it extracts from CALSTARS in monthly reports to provide more succinct date information for determining past due invoices. Staff is also working with Legal to provide better documentation when invoices are placed in Contingent Receivables due to disputes or litigation. See Exhibit A\*.

2. Develop and adhere to policies and procedures that incorporate the administrative manual's guidance, including the steps staff should take when a lessee is delinquent, time standards for performing those steps, and a process for consistently tracking the status of delinquent leases between divisions.

8/11 Response - Commission staff agrees and has already begun taking measures to implement this recommendation. While accounting procedures for 30, 60, and 90-day dunning letters are in place, there is a recognized need to better coordinate between Accounting, Land Management and Legal in disposition of delinquent leases should those initial steps fail.

10/24/11 Update – A process has been developed and will be in place by November 1 to address lease compliance issues and specifically coordinate actions regarding delinquent leases. The process involves review of delinquent accounts by senior management meeting on a regular basis to determine the course of action to be taken up to and including litigation and possible ejectment. See Exhibit B\*.

Conduct and document cost-benefit analyses when it contemplates either referring a delinquent lessee to the attorney general or pursuing the delinquent lessee through other means.

8/11 Response - While no formal written process exists, Commission staff conducts an extensive, informal cost-benefit analysis, including consideration of statewide policy implications, through coordination with senior management, the Executive Officer and the Attorney General's Office, when deciding whether to recommend pursuing litigation to the Commission

10/24/11 Update – All delinquent accounts will be evaluated as part of the Lease Compliance process and will ensure cost/benefit considerations in such documentation of decisions regarding enforcement are referenced in the lease file. Also see response to A (2), above.

B. When the commission determines that it will pursue delinquent lessees itself, it should use a collection agency or a program such as the Franchise Tax Board's Interagency Intercept Collections Program.

8/11 Response - Commission currently does not have the authority to request a taxpayer ID from individuals, which is necessary for participation in the intercept program. As it expands to include Employer ID for businesses, this may become an option. Staff will continue to explore better ways to pursue delinquent accounts including possible legislation or regulation to allow collection of such information.

10/24/11 Update – Staff has contacted Franchise Tax Board staff regarding use of collection agencies and, based on their guidance, is currently conducting an analysis of authorities the Commission currently has and determining whether additional regulations or legislation is needed to authorize such use. Additionally, staff counsel has been assigned to investigate the authority of the Commission to require social security numbers from lessees, which are necessary for participation in the intercept program. Staff did find evidence of a prior legal opinion that concluded the Commission did not have such authority.

- C. To ensure that as few leases as possible go into holdover, the commission should do the following:
  - 1. Continue to implement its newly established holdover reduction procedures and periodically evaluate whether its new procedures are having their intended effect of reducing the number of leases in holdover.

8/11 Response- Commission staff agrees and has already implemented this recommendation.

10/24/11 Update –The Bureau's report states that the new holdover procedures "appear reasonable [however], because the commission only recently implemented them, we were unable at the time of our audit fieldwork to determine whether they would be effective." Since November 2010, staff has continued to build upon its holdover reduction process. In March 2011, staff: (1) finalized the language for the holdover notification letters for both significant and routine leases as laid out in its holdover reduction procedure; (2) finalized language and formalized the practice of including a provision in the more significant leases that the lessee provide a 2-year lease renewal notification; and (3) finalized the holdover checklist, which identifies the steps and timeframes to be followed by staff. LMD management also continues to hold monthly meetings to discuss the status of holdovers and those leases assigned to

contingent receivables. All of these items were discussed in the November 2010 holdover reduction procedures. As was detailed in the Commission staff's August response to the Bureau's report, in August 2010 there were 32 leases in holdover status with annual rent greater than \$10,000. As of today, 24 of these 32 holdover leases (75 percent) have been eliminated with only 8 leases remaining in holdover status with annual rent greater than \$10,000. One lease (Selby Slag) involves an ongoing environmental clean-up obligation and will remain in its holdover status indefinitely. Another lease (Chevron Estero) is in non-operational caretaker status and should be taken off the holdover list once a determination is made as to its final disposition. Four of the remaining six are expected to go to the Commission for consideration in the next eight months. The GP Gypsum lease is scheduled to be considered by the Commission at its October 27, 2011 meeting. The PG&E pipeline master lease is expected to be considered by the Commission in December 2011, and the NuStar Marine Oil Terminal is expected to be considered in early 2012. The Kinder Morgan pipeline master lease is expected to be considered by the Commission in mid-2012. Staff recently received the applications for the two Tesoro marine oil terminals. With the environmental review and compliance with CEQA required to process these applications, it will likely be a few years before these leases can be considered by the Commission. However, rent reviews were conducted in June 2011 and rent rates and payments are up to date for those two leases. See Exhibits C, D, and E.

2. Consistently assess the 25 percent penalty on expired leases.

8/11 Response - Commission staff agrees and has already implemented this recommendation.

10/24/11 Update – Application of the 25 percent increase adjustment has been incorporated in the Holdover process mentioned in the above section.

- D. To complete its rent reviews promptly and obtain a fair rental amount for its leases, the commission should do the following:
  - 1. Consistently notify lessees of impending rent reviews or rental increases within established timelines.

8/11 Response - Commission staff agrees with this recommendation. However, in triaging the total lease workload, a prioritization approach has been implemented for high revenue-generating leases. Additional review and increases could be implemented with additional staff.

10/24/11 Update – Commission staff has continued to develop and refine its rent review process. In late 2010, leases due for rent reviews began being pulled one year in advance as opposed to 9 months in advance. In April 2011, the rent review checklist, which identifies steps and timeframes for staff to adhere to, was updated. These changes have been effective in helping staff complete rent reviews in a timely fashion. Additional staffing has also been requested to accommodate this workload. See Exhibits F, G and N\*.

- 2. Establish time standards for each step of the rent review process and ensure that all staff adheres to those time standards.
  - 8/11 Response Commission staff will explore this recommendation. Staff has already prioritized the rent review process for high revenue-generating leases.
  - 10/24/11 update As noted in section D (1) above, such process is now in place. See also Exhibit H.
- 3. Develop a methodology for prioritizing its workload that focuses its staff on managing the higher revenue-generating leases until such time as it addresses its workload needs.
  - 8/11 Response Commission staff agrees and has already implemented this recommendation.
  - 10/24/11 Update LMD management has been prioritizing its workload with an emphasis on high value and significant leases. This started with the Holdover Reduction Plan in April 2010, was refined with the Holdover Reduction Procedure in November 2010 and has continued to be expanded and refined with all the additional actions already described in responses above (see response to C (1)). LMD management also continues to hold monthly holdover reduction meetings aimed at reducing the total number of leases already in holdover and preventing existing leases from going into holdover, with an emphasis in both cases on high value leases. While high-value holdovers, long-term holdovers and contingent receivables are the primary focus, these meetings are not restricted to these categories, but rather discuss all holdovers. Evidence of the success is clear by the reduction of high-value holdovers noted in the Commission's audit response from 32 to 8. See Exhibit I
- 4. Conduct rent reviews on each fifth anniversary as specified in the lease agreements or consider including provisions in its leases that allow for the use of other strategies, such as adjusting rents annually using an inflation indicator.

8/11 Response - Commission staff agrees with this recommendation and will be exploring alternatives that are manageable with existing staff resources available.

10/24/11 Update - Staff continues to move forward with a more expanded use of the consumer price index (CPI) in calculating annual rent revisions. Staff has been and will continue to recommend to the Commission the use of the CPI annually in most high-value commercial use, industrial use, and right-of-way use leases. Staff is also exploring the use of the CPI in lower value leases to assist in streamlining the rent review process. This does not obviate the need for additional staffing, which has also been requested to ensure that 5-year rent reviews and appraisals are completed on schedule.

E. To ensure that it receives rent from the lessee that reflects the approximate value for the State's property at those times when a lessee disputes a modification to the rental amount after the commission exercises its right to perform a rent review or because the lease expired, the commission should include in its lease agreements a provision that requires lessees to pay the commission's proposed increased rental amount, which would be deposited into an account within the Special Deposit Fund. The increased rental amounts deposited, plus the corresponding interest accrued in the account, should then be liquidated in accordance with the amount agreed to in the final lease agreement.

8/11 Response - Commission staff is investigating this recommendation.

10/24/11 Update – In view of the other strategies implemented such as: 1) notifying lessee two years in advance, 2) the option of applying a new appraisal in holdover situations and 3) enforcing the 25% rental increase clause, the need to place revenues in a separate account should not be necessary.

- F. To ensure that it is charging rent based on the most current value of its properties, the commission should do the following:
  - 1. Appraise its properties as frequently as the lease provisions allow—generally every five years.

8/11 Response - Commission staff agrees with this recommendation as to those specific situations, such as high revenue-generating leases, where the benefits are likely to exceed the costs of preparing such an appraisal.

10/24/11 Update – Additional staff has been requested to ensure adequate resources are available to conduct appraisals on high value leases and ensure that 5-year rent reviews are completed on schedule. Staff is also exploring the use of the CPI in lower

- value leases to assist in streamlining the rent review process to ensure adequate staff time is available for appraisals and rent reviews on higher value leases.
- Use the sales comparison method when it establishes values for leases having the
  greatest revenue potential, and develop policies that specify when and how often it is
  appropriate to use the other methods of appraising properties. These policies should
  address the coordination of leasing staff with appraisal staff as part of the process for
  determining which appraisal method should be used.
  - 8/11 Response Commission staff agrees with this recommendation and is currently developing a procedure to implement this recommendation.
  - 10/24/11 Update The sales comparison approach is commonly used by appraisal staff to establish rent for high value/significant leases (leases having a rent potential of \$10,000 or more per year). LMD management has directed staff to request appraisals for all high value leases. These valuations are the most time consuming and combined with the current staffing of the appraisal unit (one person) are contributing reasons why other appraisals and 5-year rent reviews have been delayed. Additional staff has been requested to accommodate this workload.
- G. To ensure that it does not undervalue certain types of leases, the commission should do the following:
  - 1. Amend its regulations for establishing pipeline rents on state land as staff recommended in the 2010 survey of methods used by agencies in other states to establish pipeline rents.
    - 8/11 Response Commission staff agrees with this recommendation and is awaiting input from this audit before moving forward with the extensive regulatory process to implement this change.
    - 10/24/11 Update Commission staff is moving forward with the regulatory process to thoroughly revise and update § 2003 of Title 2 of the California Code of regulations dealing with rent, including pipeline rents. Commission staff had delayed progress on this action in hopes that the Bureau's report would provide additional insight and recommendations, but the report only reiterated the information staff provided the Bureau based on staff's own research and analysis at the time as to how other states were establishing pipeline rents.
  - 2. Implement and follow its plan to regularly update its benchmarks for determining rental amounts.

8/11 Response - Commission staff agrees and has already begun implementing this recommendation.

10/24/11 Update – Staff has updated and consolidated the San Francisco and Marin County Benchmarks (August 2011) and is progressing on the scheduled periodic updates of the other Benchmarks. See Exhibit J.

3. Periodically analyze whether collecting oil royalties in cash or in kind would maximize revenues to the State, and use that method to collect its oil royalties.

8/11 Response - Commission staff agrees with this recommendation. The report correctly describes the current practice of receiving its oil royalties in cash. This was a result of an analysis performed by staff from 2002 through 2005, and further supported by subsequent annual spreadsheet analyses of area oil sales supplied by a consultant. The staff analysis, and those subsequent annual reports, showed receiving royalty in crude oil in-kind and then selling the oil through sell-off contracts, was not in the State's best interest. The report, however, asserts that the current practice of receiving cash for royalty oil is based on the "outdated" analysis of 2002-2005 and may not maximize revenue. Although we agree that the analysis is a few years old, the factors and circumstances upon which those conclusions were based have not changed. We do agree however, as recommended in the report, that those previous conclusions should be periodically retested for confirmation. It should be noted that due to significant reductions to the General Fund-supported Mineral Management Division staff (which is tasked with monitoring and managing a program that generated over \$400,000,000 of non-tax revenue to the General Fund in 2010/11) the Commission no longer has the staff resources to accommodate a sell-off program. Should the circumstances indicate that such an effort would be favorable to the State, additional staff resources would be required.

10/24/11 Update – Conditions remain unchanged in Santa Barbara and Huntington Beach which are adverse to such strategy at this time. Staff has reviewed conditions in Santa Barbara and Huntington Beach and has determined little change from the previous analysis and noted if anything conditions are worse. A letter has been sent to the City of Long Beach, as State's trustee, regarding the possibility of selloff of that oil. They have responded that it would not be in the State's interest to do so and noted that such action may be a detriment to the State's net profits. See Exhibit K.

#### **Chapter 2 Recommendations**

A. To improve its monitoring of leases, the commission should do the following:

Create and implement a policy, including provisions for supervisory review, to ensure
that the information in ALID is complete, accurate, and consistently entered to allow for
the retrieval of reliable lease information. To do so, the commission should consult
another public lands leasing entity, such as General Services, to obtain best practices for
a lease-tracking database.

8/11 Response - Commission staff agrees and has already implemented portions of this recommendation.

10/24/11 Update – Action has been taken to improve the accuracy and reliability of the data in the ALID system. Staff has been instructed to complete entry of all Commission actions into the system within 60 days of the meetings. All income-producing leases have been verified for data elements relating to rent amounts, rent review dates, lease term, and lease expiration dates. Non-income leases will be verified upon availability of staff to do so. A programmer has been assigned to work with LMD management to develop management reports and ad hoc reporting capability that will allow ready access to data in a form and format that will be useful for decision making. This should ameliorate the need for and use of local data sources. In addition to this, investigations have begun into the availability of off-the-shelf lease/asset management software packages, either commercially available or from other governmental agencies as suggested in the report, that could provide more extensive and flexible reporting and inquiry capabilities. See Exhibit L.

2. Require all of its divisions to use ALID as its one centralized lease-tracking database.

8/11 Response - The three divisions (Land Management, Accounting and Legal) involved in lease-tracking do use ALID. Staff recognizes that regular management reports from ALID need to be developed to reduce dependency on division lists and spreadsheets tracking similar information.

10/24/11 Update – Improved accuracy and enhanced reporting capabilities as a result of the steps noted above in section A (1) should reduce staff's need for multiple data sources.

- B. To adequately monitor its revenue-generating oil and gas leases, the commission should do the following:
  - Track the recoveries and findings identified in its audits and use this information to develop an audit plan that would focus on leases that have historically generated the most revenue and recoveries for the State, as well as those that historically have had the most problems.

8/11 Response - Commission staff agrees with this recommendation. The report accurately points out the Commission staff's need to plan formalized and scheduled audits. However, it does not recognize that (in addition to responding to specific issues that arise and/or lease assignment audits) the approach used by Commission staff to select/choose potential audits has been risk-based. As such, Commission staff has been selective in assigning its limited resources to audits where identified potential substantial recoveries exist. "Developing" an audit plan could assist in a more structured approach to conducting audits. However, without addressing staffing requirements it is almost certain that Commission staff would not be able to implement any such plan.

10/24/11 Update – A comprehensive audit plan has been developed placing all mineral leases on a rotating audit schedule based on a combination of relevant factors. This proposed plan considers available staffing and will be severely truncated if no new staff resources are made available as indicated in the chart below. A full plan including all leases can only be implemented if adequate staff resources are available to carry out the work. See Exhibit M\*.

Mineral Lease	Current Audit cycle (3 Auditors)	Proposed Audit cycle (7 Auditors)
Tidelands Oil Revenues: Long Beach Unit (LBU) & West Wilmington	LBU: 2 yr. period every other year w reduced scope West Wilmington: None	Yearly
High revenue generating oil and gas leases	Only as necessary for Lease Assignments or identified issues	Every 3 - 3 ½ years
LBU major capital investment projects & yearly oil price adjustments	None	Every 3 - 3 ½ years (For major projects, audit will cover multiyear project based costs)
Northern CA gas leases, low revenue generating oil, gas, solid minerals, dredging, geothermal	None - As needed for Lease Assignments or identified issues	Complete one cycle by 2015 and then determine future audit cycle based on risk
Commercial Leases	None – only most egregious high income if discrepancies identified	Perform risk assessment and determine schedule based on risk

- 2. Work with lessees that entered into a lease with the commission before 1977 to put in place a reasonable time period within which lessees must resolve other types of deduction claims similar to the regulations already in place for dehydration costs.
  - 8/11 Response Since 1977 Public Resources Code §6827 prohibits any deductions for treatment, dehydration, or transportation of royalty oil on new leases. Therefore, a regulation as recommended above is not necessary for new leases.
  - 10/24/11 Update Public Resources Code section 6108 authorizes the Commission to enact and enforce regulations. Additionally, under our current statutory authority, the Commission can amend its oil/gas leases with the lessee's consent. However, the

concern with the Commission's oil and gas leases is that most, if not all, leases contain language that requires the lessee to comply with the laws and regulations in effect at the time the lease/contract was entered into. Commission staff believes that there are strong arguments that promulgating lease regulations that may alter the terms of an existing valid contract may not be legally enforceable. However, should regulations be passed, and if the lessee was amenable, the oil/gas lease could be amended by the parties to the lease to state that the lessee must comply with all laws and regulations in effect at the time of the amendment. This opportunity arises and will be used whenever there is a transfer of ownership as a condition of the Commission accepting the transfer.

3. Explore and take advantage of other approaches to fulfill its auditing responsibilities, such as contracting with an outside consulting firm that could conduct some of its audits on a contingency basis.

8/11 Response - Commission staff agrees to further explore this recommendation. There are concerns regarding civil service rules involving contracting out as well as the use of contingency as the basis for payment in extending this practice beyond this isolated instance.

10/24/11 Update – The above referenced contract has just been awarded for this one-time unique circumstance. Staff is withholding consideration of this approach until completion of the project and a review of its effectiveness can be determined.

C. The commission should establish a monitoring program to ensure that the funds generated from granted lands are expended in accordance with the public trust.

8/11 Response - Commission staff agrees with this recommendation, however, Commission staff currently lacks the staff resources necessary to establish and implement such a program. There are more than 300 statutes granting public trust lands to approximately 85 local governments throughout the State. These statutory trust grants include some of the State's most important major contributors to the local, state and national economies, including the Ports of Long Beach, Los Angeles, Oakland, San Francisco and San Diego. The Commission currently has one staff position assigned to overseeing the management of these state lands and revenues by these local entities.

10/24/11 Update – Staff agrees with the report's recommendation. However, due to the lack of resources, Commission staff has had to take a reactive approach to carrying out its oversight responsibilities by responding to allegations of improper use of lands and funds rather than proactively identifying and preventing misuse through periodic monitoring. Even in this reactive environment, Commission staff is unable to investigate all allegations. While staff is currently in the process of working with trustees to submit

their annual financial reports, as required by Public Resources Code §6306, in a format that readily identifies the trustee's trust fund and details its income and expenditures, the fact that the Commission still only has one dedicated staff position to review these reports, as well as process authorizations for expenditures of trust funds, review project proposals and respond to requests from trustees, the public and the Legislature concerning issues of appropriate uses of trust lands and revenues, prevents this program from functioning effectively. For example, staff have just been notified that one of the state's local trustees has failed to report its expenditures to the Legislature and the Commission for twenty years. This trustee previously was subject to annual audits by the Auditor General until that requirement was eliminated by the Legislature in 1980. Staff has submitted a request for staffing to restore the Commission's statutory trust grant compliance program, which will include implementing a monitoring program and developing and maintaining a close relationship with the trustees to help facilitate the appropriate management of these State trust lands and assets. See Exhibit O\*.

D. To ensure that all of its oil and gas leases have current surety bonds and liability insurance, as required by law and certain lease agreements, the commission should require lessees to provide documentation of their surety bonds and liability insurance. If the commission believes that assessing a monetary penalty will be effective in encouraging lessees to obtain surety bonds or liability insurance, it should seek legislation to provide this authority. Finally, if it obtains this authority, the commission should enforce it.

8/11 Response - This is already done on the Commission's offshore oil and gas leases and the bondsmen are required to give at least 90 day notice (some are longer) before they can terminate a bond. Further, staff requires that the offshore lessees show evidence of current bonding and insurance or a replacement bond for any expiring or terminating bond at the annual meetings with all lessees.

10/24/11 Update – While this is not an issue for oil and gas leases as noted above, it is of concern on other surface leases. Staff has met with DGS Office of Risk Management and received some insights in managing insurance certificates. There are firms that provide such a service but further analysis is required to determine if this would be cost effective. Staff is also exploring regulations to give Commission authority to require penalties for non-compliance with insurance and bonding lease requirements. Additional staffing is being requested to enforce this and other compliance issues. See Exhibit N\*.

#### **Chapter 3 Recommendations**

A. To better demonstrate its need for additional staff, the commission should do the following:

- 1. Conduct a workload analysis to identify a reasonable workload for its staff and use this analysis to quantify the need for additional staff.
  - 8/11 Response Commission staff has and will continue to develop workload analyses and does submit this information in conjunction with requests for additional staffing.
  - 10/24/11 Update Workload analyses have been conducted regarding the most urgent staffing needs and have been incorporated in requests for additional positions. A broader analysis of needs will be conducted as further programmatic needs are identified. See Exhibits M\*, N\* and O\*.
- 2. Quantify the monetary benefits of its staff's duties other than processing lease applications, and consider billing lessees for those activities.
  - 8/11 Response Commission staff agrees to explore the expansion of lease management fees.
  - 10/24/11 Update Staff is exploring legislative and regulatory changes necessary to address this issue. Management fees are being incorporated in larger leases to recoup actual costs. A flat management fee based on any other criteria requires further analysis and possible regulatory or statutory authorities.
- 3. Ensure that the workload analysis takes into consideration the additional responsibilities and staffing needs that the commission will receive if the section of the state law that provides for rent-free leases is repealed.
  - 8/11 response Commission staff has already addressed this issue and additional staffing needs have been identified.
  - 10/24/11 Update Additional staffing needs were identified in the enrolled bill report for SB 152/ Chapter 585. The increase in workload will be gradual as leases are renewed. Requests will be submitted when needed in the budget years as indicated in that analysis. See Exhibit P.
- B. To better address current and potential future staffing shortages, as well as the impending loss of institutional knowledge, the commission should create a succession plan.
  - 8/11 Response Commission staff agrees with this recommendation and recognizes its value. In fact, all but one of the current division chief positions have turned over in the past two years bringing the need for a succession plan into sharp focus. However, given

current budget dynamics regarding hiring freezes, continual staff reductions and limited staff resources, it is difficult to create and implement any such plan.

10/24/11 Update – Commission staff agrees with this recommendation, recognizes its value and will address it in the future, following adoption of its Strategic Plan update.

<sup>\*</sup>Exhibits B, M, N, O and P are confidential documents and are exempt from public disclosure per Government Code §§ 6254.5(e), 6254(k), 6254 (I) and 6255; and Code of Civil Procedure § 2018.

# STATE LANDS COMMISSION STAFF'S 60-DAY RESPONSE TO THE BUREAU OF STATE AUDIT'S REPORT: 2010-125

# **EXHIBITS\***

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27650000       1313       00       10       0001       5,555.79       09/13/2010       11/01/2010       12/31/2010       60       P 6855.1 BRUNO'S ISLAND YACHT       pd 9/27/2010         A1527000       1313       00       10       0001       701.45       11/04/2010       12/04/2010       12/31/2010       27 P 6855.1 BRUNO'S ISLAND P&I       pd 11/24/10         27708000       1313       00       10       0001       540.00       10/27/2010       12/08/2010       12/31/2010       23 P 8654.1 ORCHARD PETROLEUM INC       pd 11/12/10         27652000       1313       00       10       0001       1,299.60       10/27/2010       12/18/2010       12/31/2010       13 P 2049.1 DALE DORN KO-KET RES       pd 10/20/10	
A1527000 1313 00 10 0001 701.45 11/04/2010 12/04/2010 12/31/2010 27 P 6855.1 BRUNO'S ISLAND P&I pd 11/24/10 27708000 1313 00 10 0001 540.00 10/27/2010 12/08/2010 12/31/2010 23 P 8654.1 ORCHARD PETROLEUM INC pd 11/12/10 27652000 1313 00 10 0001 1,299.60 10/27/2010 12/18/2010 12/31/2010 13 P 2049.1 DALE DORN KO-KET RES pd 10/20/10	
27708000 1313 00 10 0001 540.00 10/27/2010 12/08/2010 12/31/2010 23 P 8654.1 ORCHARD PETROLEUM INC pd 11/12/10 27652000 1313 00 10 0001 1,299.60 10/27/2010 12/18/2010 12/31/2010 13 P 2049.1 DALE DORN KO-KET RES pd 10/20/10	
27652000 1313 00 10 0001 1,299.60 10/27/2010 12/18/2010 12/31/2010 13 P 2049.1 DALE DORN KO-KET RES pd 10/20/10	
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A1553000   1313   00   10   0001   24.68   11/24/2010   12/24/2010   12/31/2010   7   P 8321.1 ROSE, F & B P&I   pd 12/2/10	
27679000   1313   00   10   0001   4,800.00   10/27/2010   12/30/2010   12/31/2010   1   P 5499.1 CHAMBERS LANDING PTR   pd 12/17/10   pd 12/17/10	
162,137.73	
Current due 105 1,120,707.00	
0-29 days past due 13 23,191.66	
30-59 days past due 9 4,995.43	
60-89 days past due 6 8,825.00 square 6 8,825.00	
90-119 days past due 20 30,627.22	
75 1.7 days pact day 25 doi: 10.00 doi: 10.0	
120-179 days past due 16 20,314.28 64 87,953.59 Past Due	
over 180 dyas past due 146 121,433.68 146 121,433.68 Delinquent	
paid on time but not liq 12 162,137.73	
Total GL 1313 327 1,492,232.00 210 209,387.27 total past due	1

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Doc #	GL			Fund	Balance Doc Date				Name			
00012053	1313	12	90	0001	2,712.46 07/23/1990	08/14/1990	12/31/2010	7444	P 18 USX REALTY	D16	data as of 12/31/10	
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13414000	1313	00	92	0001	2,712.46 07/23/1992	08/14/1992	12/31/2010	6713	P 18 USX REALTY DEV.			
14051000	1313	00	93	0001	2,712.46 07/13/1993	08/14/1993	12/31/2010	6348	P 18.1USX REALTY DEV			
14210000	1313	00	93	0001	250.00 09/22/1993	11/01/1993	12/31/2010	6269	P 6362 D. SAFRENO			
S8053000	1313	00	93	0001	194.40 11/12/1993	12/12/1993	12/31/2010	6228	P 2636 HOPE JOHNSON - RENT			
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14850000	1313	00	94	0001	250.00 10/17/1994	11/01/1994	12/31/2010	5904	P 6362 DOUGLAS SAFRENO			
14933000	1313	00	94	0001	100.00 11/28/1994	01/26/1995	12/31/2010	5818	P 3443 NEW ISLAND FARMS			
15240000	1313	00	94	0001	250.00 05/01/1995	06/01/1995	12/31/2010	5692	P 5889 R.A. LINDGREN			
15473000	1313	00	95	0001	250.00 09/29/1995	11/01/1995	12/31/2010	5539	P 6362 D SAFRENO			
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16121000	1313	00	96	0001	250.00 10/03/1996	11/01/1996	12/31/2010	5173	P 6362 D SAFRENO			
14660000	1313	00	96	0001	583.20 11/22/1996	12/22/1996	12/31/2010	5122	P 2646 HOE JOHNSON -3YRS-RT			
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16803000	1313	00	97	0001	250.00 09/15/1997	11/01/1997	12/31/2010	4808	P 6362 DOUGLAS SAFRENO			
16890000	1313	01	97	0001	100.00 11/19/1997	01/26/1998	12/31/2010	4722	P 3443 NEW ISLAND FARMS			
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18205000	1313	00	99	0001	250.00 10/21/1999	11/01/1999	12/31/2010	4078	P 6362 DOUGLAS SAFRENO			
18368000	1313	00	99	0001	100.00 12/15/1999	01/26/2000	12/31/2010	3992	P 3443 NEW ISLAND FARMS			
18418000	1313	00	99	0001	50.00 01/27/2000	03/01/2000	12/31/2010	3957	P 1341 RICHARD KELTER			
18613000	1313	00	99	0001	250.00 05/04/2000	06/01/2000	12/31/2010	3865	P 5889 RODNEY A LINDGREN			
18907000	1313	00	00	0001	250.00 10/02/2000	11/01/2000	12/31/2010	3712	P 6362 DOUGLAS SAFRENO			
19019000	1313	00	00	0001	63.00 12/06/2000	01/01/2001	12/31/2010	3651	P 6337 ROY STEPHENS			
19080000	1313	00	00	0001	100.00 12/20/2000	01/26/2001	12/31/2010	3626	P 3443 NEW ISLAND FARMS			
19143000	1313	00	00	0001	50.00 02/02/2001	03/01/2001	12/31/2010	3592	P 1341 RICHARD KELTER			
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Doc #	GL	Doc	FFY	Fund	Balance Doc Date	Due Date	As Of	Past Due	Name		
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20677000	1313	00	02	0001	50.00 02/04/2003	03/01/2003	12/31/2010	2862	P 1341 - RICHARD KELTER		
20894000	1313	00	02	0001	250.00 05/05/2003	06/01/2003	12/31/2010	2770	P 5889 - RODNEY LINDGREN		
68130000	1313	00	03	0001	5,615.52 09/22/2003	10/22/2003	12/31/2010	2627	P 5859 CAMP RICHARDSON - P/I		
21390000	1313	00	03	0001	100.00 12/16/2003	01/26/2004	12/31/2010	2531	P 3443.1 NEW ISLAND FARMS		
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21671000	1313	00	03	0001	250.00 05/05/2004	06/01/2004	12/31/2010	2404	P 5889.1 RODNEY A LINDGREN		
22160000	1313	02	04	0001	100.00 12/17/2004	01/26/2005	12/31/2010	2165	P 3443.1 NEW ISLAND FARMS		
22230000	1313	02	04	0001	50.00 02/02/2005	03/01/2005	12/31/2010	2131	P 1341.1 RICHARD KELTER		
22443000	1313	02	04	0001	250.00 05/09/2005	06/01/2005	12/31/2010	2039	P 5889.1 RODNEY A LINDGREN		
22539000	1313	02	04	0001	7,500.00 06/06/2005	07/01/2005	12/31/2010	2009	P 8409.1 AERA ENERGY LLC		
22974000	1313	00	05	0001	100.00 12/19/2005	01/26/2006	12/31/2010	1800	P 3443.1 NEW ISLAND FARMS		
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23004000	1313	00	05	0001	122.00 12/29/2005	02/01/2006	12/31/2010	1794	P 8015.1 WHOOSE GOOSE FARMS		
22992000	1313	00	05	0001	297.04 12/29/2005	02/02/2006	12/31/2010	1793	P 6004.1 W L & R A EHLERT		
23043000	1313	00	05	0001	50.00 02/03/2006	03/01/2006	12/31/2010	1766	P 1341.1 RICHAR KELTER		
23269000	1313	00	05	0001	250.00 04/28/2006	06/01/2006	12/31/2010	1674	P 5889.1 RODNEY A LINDGREN		
23365000	1313	00	05	0001	7,500.00 06/02/2006	07/01/2006	12/31/2010	1644	P 8409.1 AERA ENERGY LLC		
23505000	1313	00	06	0001	285.00 07/27/2006	09/01/2006	12/31/2010	1582	P 6691.1 ROBERT NAVE & ALBERT		
82190000	1313	00	06	0001	1,250.00 09/19/2006	10/21/2006	12/31/2010		P 6362.1 MURRAY & AKUCE GARDNE		
23656000	1313	00	06	0001	250.00 09/26/2006	11/01/2006	12/31/2010	1521	P 6362.1 MURRAY & ALICE GARDNE		
23761000	1313	00	06	0001	507.42 11/17/2006	11/17/2006	12/31/2010	1505	P 519.1 LAWRE & SHRL MCKINNEY		
83380000	1313	00	06	0001	4,059.36 11/17/2006	12/13/2006	12/31/2010	1479	P 519.1 SHIRLEY & LAW MCKINNE		
83350000	1313				890.40 11/17/2006		12/31/2010		P 2749.1 GJ &JP WILSON		
23774000	1313	00	06	0001	127.20 11/28/2006	01/01/2007	12/31/2010	1460	P 2649.1 GARY & JEANNE WILSON		
23910000	1313				122.00 12/28/2006		12/31/2010		P 8015.1 WHOOSE GOOSE FARMS		
23896000	1313				297.04 12/28/2006		12/31/2010		P 6004.1 WILLIAM& ROB EHLERT		
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24178000		00		0001	57.53 04/09/2007		12/31/2010		P 7171.1 PACIFIC LUMBER CO		
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Doc #	GL	Doc	FFY	Fund	Balance Doc Date	Due Date	As Of	Past Due	Name		
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24618000	1313	00	07	0001	250.00 10/02/2007	11/01/2007	12/31/2010	1156	P 6362.1 MURRAY &ALICE GARDNER		
24668000	1313	00	07	0001	507.42 10/29/2007	12/31/2007	12/31/2010	1096	P 519.1 LAWRENCE&SHIR MCKINNEY		
24736000	1313	00	07	0001	127.20 11/30/2007	01/01/2008	12/31/2010	1095	P 2649.1 GARY &JEANNE WILSON		
91750000	1313	00	07	0001	100.00 12/21/2007	01/21/2008	12/31/2010	1075	P 6763.2 GARROD TRUST		
24886000	1313	00	07	0001	122.00 12/21/2007	02/01/2008	12/31/2010	1064	P 8015.1 WHOOSE GOOSE FARMS		
24868000	1313	00	07	0001	280.00 12/21/2007	02/02/2008	12/31/2010	1063	P 6004.1 WILLIAM&ROBERT EHLERT		
24924000	1313	00	07	0001	50.00 01/31/2008	03/01/2008	12/31/2010	1035	P 1341.1 RICHARD KELTER		
25124000	1313	00	07	0001	100.00 03/27/2008	05/31/2008	12/31/2010	944	P 7171.1 PACIFIC LUMBER CO		
25191000	1313	00	07	0001	250.00 04/16/2008	06/01/2008	12/31/2010	943	P 5889.1 RODNEY LINDGREN		
25356000	1313	00	07	0001	785.00 06/13/2008	08/09/2008	12/31/2010	874	P 3755.1 OMEAH LIMTD PRTRNSHP		
25347000	1313	00	07	0001	4,820.00 06/13/2008	08/29/2008	12/31/2010	854	P 1992.1 RMC PACIFIC MATERIALS		
25464000	1313	00	80	0001	184.00 07/14/2008	09/01/2008	12/31/2010	851	P 6687.1 BARRY & DARRELL KISER		
25468000	1313	00	80	0001	285.00 07/14/2008	09/01/2008	12/31/2010	851	P 6691.1 R. NAVE & A. GHIRINGH		
25486000	1313	00	80	0001	500.00 07/14/2008	09/01/2008	12/31/2010	851	P 8477.2 MOON, JAY & KAREN		
25617000	1313	00	80	0001	250.00 09/10/2008	11/01/2008	12/31/2010	790	P 6362.1 MURRAY &ALICE GARDNER		
25619000	1313	00	80	0001	100.00 09/10/2008	11/01/2008	12/31/2010	790	P 6763.2 GARROD TRUST		
25688000	1313	00	80	0001	550.00 10/14/2008	12/01/2008	12/31/2010	760	P 6752.2 LEO & NANCY SWANK		
25736000	1313	00	80	0001	127.20 11/12/2008	01/01/2009	12/31/2010	729	P 2649.1 WILSON, GARY & JEANNE		
25774000	1313	00	80	0001	8,839.00 11/12/2008	01/01/2009	12/31/2010	729	P 5110.1 ALAMAR REST MARINA		
25751000	1313	00	80	0001	100.00 11/12/2008	01/26/2009	12/31/2010	704	P 3443.1 NEW ISLAND FARMS		
25886000	1313	00	80	0001	122.00 12/15/2008	02/01/2009	12/31/2010	698	P 8015.1 WHOOSE GOOSE FARMS		
25868000	1313	00	80	0001	280.00 12/15/2008	02/02/2009	12/31/2010	697	P 6004.1 WILLIAM & ROB EHLERT		
25925000	1313	00	80	0001	50.00 01/12/2009	03/01/2009	12/31/2010	670	P 1341.1 RICHARD KELTER		
A0078000	1313	00	80	0001	821.64 03/15/2009	03/25/2009	12/31/2010	646	P 8143.1 MFS/MCI VERIZON P&I		
26081000	1313	00	80	0001	750.00 02/23/2009	04/01/2009	12/31/2010	639	P 5467.1 DAGO MARY'S CALIF		
26153000	1313	00	80	0001	750.00 03/10/2009	05/01/2009	12/31/2010	609	P 5467.1 DAGO MARY'S CA CORP		
26186000	1313			0001	250.00 04/15/2009	06/01/2009	12/31/2010	578	P 5889.1 RODNEY LINDGREN		
26203000	1313	00	80	0001	1,521.00 04/15/2009	06/01/2009	12/31/2010	578	P 8080.1 CONOCO PHILLIPS COMP		
26222000	1313				750.00 04/15/2009		12/31/2010		P 5467.1DAGO MARY'S CA CORP		
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26344000		00		0001	785.00 06/15/2009		12/31/2010		P 3755.1 OMEAH LMTD PTRNSHP		
26418000	1313	00	80	0001	750.00 06/15/2009	07/15/2009	12/31/2010	534	P 5467.1 DAGO MARY'S CA CORP		
26335000		00		0001	4,820.00 06/15/2009		12/31/2010		P 1992.1 RMC PACIFIC MTRLS		
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26475000	1313	00	09	0001	500.00 07/13/2009	09/01/2009	12/31/2010	486	P 8477.2 JAY & KAREN MOON	
A0503000	1313	00	09	0001	73.19 08/26/2009	09/26/2009	12/31/2010	461	P 8089.2 FAUGHN, A & J	
26450000	1313	00	09	0001	802.00 07/13/2009	09/29/2009	12/31/2010	458	P 5719.1 GOLDEN GATE WATERSKI	
26561000	1313	00	09	0001	100.00 08/13/2009	10/01/2009	12/31/2010	456	P 8569.1 ASPEN EXPLORATION COR	
26575000	1313	00	09	0001	750.00 08/13/2009	10/01/2009	12/31/2010	456	P 5467.1 DAGO MARY'S CALIF	
26537000	1313	00	09	0001	10.00 08/13/2009	10/31/2009	12/31/2010	426	P 7412.1 OWNER PARTIES LAS TUN	
26604000	1313	00	09	0001	250.00 09/08/2009	11/01/2009	12/31/2010	425	P 6362.1 GARDNER, MURRY & ALIC	
26606000	1313	00	09	0001	100.00 09/08/2009	11/01/2009	12/31/2010	425	P 6763.2 GARROD TRUST	
26629000	1313	00	09	0001	750.00 09/08/2009	11/01/2009	12/31/2010	425	P 5467.1 DAGO MARY'S CA CORP	
26706000	1313	00	09	0001	750.00 10/15/2009	12/01/2009	12/31/2010	395	P 5467.1 DAGO MARY'S CALIF	
26687000	1313	00	09	0001	900.00 10/15/2009	12/08/2009	12/31/2010	388	P 8652.1 SCHUSTER IRIS M TTEE	
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26812000	1313	00	09	0001	750.00 11/25/2009	01/01/2010	12/31/2010	364	P 5467.1 DAGO MARY'S CALIF COR	
26733000	1313	00	09	0001	100.00 11/25/2009	01/26/2010	12/31/2010	339	P 3443.1 NEW ISLAND FARMS	
26844000	1313	00	09	0001	1,675.00 12/15/2009	02/01/2010	12/31/2010	333	P 4893.1 BELLE HAVEN REALTY CA	
26867000	1313	00	09	0001	122.00 12/15/2009	02/01/2010	12/31/2010	333	P 8015.1 WHOOSE GOOSE FARMS LL	
26888000	1313	00	09	0001	750.00 12/15/2009	02/01/2010	12/31/2010	333	P 5467.1 DAGO MARY'S CA CORP	
26848000	1313	00	09	0001	280.00 12/15/2009	02/02/2010	12/31/2010	332	P 6004.1 EHLERT, WILLIAM & ROB	
26905000	1313	00	09	0001	50.00 01/12/2010	03/01/2010	12/31/2010	305	P 1341.1 RICHARD KELTER	
26912000	1313	00	09	0001	2,700.00 01/12/2010	03/01/2010	12/31/2010	305	P 2610.1 DBA DELTA SHORES RESO	
26986000	1313	00	09	0001	750.00 01/12/2010	03/01/2010	12/31/2010	305	P 5467.1 DAGO MARY'S CALIF COR	
A0927000	1313	00	09	0001	1,360.00 02/11/2010	03/11/2010	12/31/2010	295	P 5550.1 SINGER, F &R	
27017000	1313	00	09	0001	550.00 02/09/2010	04/01/2010	12/31/2010	274	P 4645.2 CITY OF LA	
27069000	1313	00	09	0001	750.00 02/09/2010	04/01/2010	12/31/2010	274	P 5467.1 DAGO MARY'S CA CORP	
27021000	1313	00	09	0001	972.00 02/09/2010	04/06/2010	12/31/2010	269	P 5189.1 BOW CORP	
26998000	1313	00	09	0001	5,400.00 02/09/2010	04/07/2010	12/31/2010	268	P 2148.1 KMC INC	
27141000	1313	00	09	0001	750.00 03/16/2010	05/01/2010	12/31/2010	244	P 5467.1 DAGO MARY'S CALIF CO	
A1037000	1313	00	09	0001	680.00 04/23/2010	05/23/2010	12/31/2010	222	P 3851.1 C&S KRONICK TTEE'S	
27174000	1313	00	09	0001	250.00 04/12/2010	06/01/2010	12/31/2010	213	P 5889.1 RODNEY LINDGREN	
27193000	1313	00	09	0001	1,521.00 04/12/2010	06/01/2010	12/31/2010	213	P 8080.1 CONOCOPHILLIPS COMP	
27213000	1313	00	09	0001	750.00 04/12/2010	06/01/2010	12/31/2010	213	P5467.1 DAGO MARYS'S CALIF	
A1099000	1313	00	09	0001	51.22 05/03/2010	06/03/2010	12/31/2010	211	P 3085.1 MILLER, R AND G P&I	
27240000	1313	00	09	0001	1,160.00 05/10/2010	07/01/2010	12/31/2010	183	P 5166.1 H. TURNER/ELKHORN BOA	
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	GL			Fund	Balance Doc Date				Name				
27273000	1313	00	09	0001	100.00 05/10/2010	07/01/2010	12/31/2010	183	P 7638.1 CONOCOPHILLIPS COMP				
27305000	1313	00	09	0001	750.00 05/10/2010	07/01/2010	12/31/2010	183	P 5467.1 DAGO MARY'S CALIF	146	121,433.68	Delinquent per SCO S	tandards
27226000	1313	00	09	0001	6,314.40 05/10/2010	07/22/2010	12/31/2010	162	P 3186.1 EVERGREEN/FRESH			greater than 180 days	S
A1185000	1313	00	09	0001	704.88 06/24/2010	07/25/2010	12/31/2010	159	P 2610.1 DELTA SHORES/PALMERO				
27353000	1313	00	09	0001	1,700.00 06/14/2010	08/01/2010	12/31/2010	152	P 4485.1 DBA RIO RAMAZA MARINA				
27418000	1313	00	09	0001	750.00 06/14/2010	08/01/2010	12/31/2010	152	P5467.1 DAGO MARY'S CALIF CORP				
27337000	1313	00	09	0001	785.00 06/14/2010	08/08/2010	12/31/2010	145	P 3755.1 OMEAH LTD				
27372000	1313	00	09	0001	680.00 06/14/2010	08/10/2010	12/31/2010	143	P 5550.1 FRANK & RONA SINGER,				
27410000	1313	00	09	0001	1,335.00 06/14/2010	08/11/2010	12/31/2010	142	P 8833.1 MANASHI, ROBERT&NAHRI				
27400000	1313	00	09	0001	186.00 06/14/2010	08/17/2010	12/31/2010	136	P 8554.1 SO VALLEY PROP				
27377000	1313	00	09	0001	680.00 06/14/2010	08/27/2010	12/31/2010	126	P 6925.1 WIEDEMANN RANCH INC				
27328000	1313	00	09	0001	4,820.00 06/14/2010	08/29/2010	12/31/2010	124	P 1992.1 RMC PACIFIC MATERIALS				
27340000	1313	00	09	0001	340.00 06/14/2010	08/31/2010	12/31/2010	122	P 3851.1 CRAIG &STUART KRONICK				
27456000	1313	00	10	0001	184.00 07/15/2010	09/01/2010	12/31/2010	121	P 6687.1 BARRY & DARREL KISER				
27460000	1313	00	10	0001	285.00 07/15/2010	09/01/2010	12/31/2010	121	P 6691.1 ROBERT NAVE&A GHIRING				
27479000	1313	00	10	0001	500.00 07/15/2010	09/01/2010	12/31/2010	121	P 8477.2 JAY & KAREN MOON				
27489000	1313	00	10	0001	300.00 07/15/2010	09/01/2010	12/31/2010	121	P 932.1 CABRILLO POWER LLC				
27496000	1313	00	10	0001	750.00 07/15/2010	09/01/2010	12/31/2010	121	P 5467.1 DAGO MARY'S CA CORP	16	20,314.28	120 to 179 days past	due
A1322000	1313	00	10	0001	2,340.00 08/03/2010	09/03/2010	12/31/2010	119	P 3247.1 IRENE COOPER				
A1323000	1313	00	10	0001	1,013.00 08/03/2010	09/03/2010	12/31/2010	119	P 3254.1 ING LIONG & C.WONG				
A1324000	1313	00	10	0001	264.73 08/03/2010	09/03/2010	12/31/2010	119	P 3570.1 SMAUEL GIESY JR				
A1327000	1313	00	10	0001	1,125.00 08/05/2010	09/05/2010	12/31/2010	117	P 5761.1 J. FAN & J. SUN				
A1330000	1313	00	10	0001	4,162.00 08/05/2010	09/05/2010	12/31/2010	117	P7449.1 SELECTIVE RUBICON PROP				
A1331000	1313	00	10	0001	100.00 08/05/2010	09/05/2010	12/31/2010	117	P 8874.1 ROSETTA RESOURCES				
A1334000	1313	00	10	0001	1,148.00 08/05/2010	09/05/2010	12/31/2010	117	P 8882.1 MICHAEL WOODS				
A1338000	1313	00	10	0001	87.01 08/10/2010	09/10/2010	12/31/2010	112	P 5498.1 CLOVER/DECKHANDS P&I				
A1341000	1313	00	10	0001	75.72 08/10/2010	09/10/2010	12/31/2010	112	P 8286.1 BAGHDASSARIAN P&I				
A1345000	1313	00	10	0001	3,000.00 08/12/2010	09/12/2010	12/31/2010	110	P 8876.1 SAN DIEGO UNIFIED POR				
A1352000	1313	00	10	0001	3,208.00 08/25/2010	09/25/2010	12/31/2010	97	P 8183.1 BAKER, ANN				
A1357000	1313	00	10	0001	218.00 08/25/2010	09/25/2010	12/31/2010	97	P 2701.2 SO CALIF EDISON COMP				
27454000	1313	00	10	0001	802.00 07/15/2010	09/26/2010	12/31/2010	96	P 5719.1 GOLDEN GATE WATER SKI				
27481000	1313	00	10	0001	245.00 07/15/2010	09/28/2010	12/31/2010	94	P 8544.1 JCS PROP LLC				
A1412000	1313	00	10	0001	45.96 08/30/2010	09/30/2010	12/31/2010	92	P 6170.2 HESSLER, T & K				
A1413000	1313	00	10	0001	1,457.80 08/31/2010	09/30/2010	12/31/2010	92	P 3813.1 SUNNYSIDE LANE LLC				
27545000	1313	00	10	0001	5,550.00 08/13/2010	10/01/2010	12/31/2010	91	P 7165.1 EL CAJON RETIREMENT				
27561000	1313	00	10	0001	435.00 08/13/2010	10/01/2010	12/31/2010	91	P 8052.1 HOMEWOOD MARINA LODGE				
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27574000   313   00   10   0001   1.00.00   0813/2010   1.001/2010   1.2331/2010   91   P. 54671   54809   1.331   00   10   0001   5.250.00   0.8613/2010   1.001/2010   1.2331/2010   73   P. 54671   54809   P. 54671   F. 54690   P. 54672   F. 54690   P. 54690   P. 54672   F. 54690   P. 5469	Doc #	GL	Doc	FFY	Fund	Balance Doc Date	Due Date	As Of	Past Due	Name					
27536000 1313 00 10 0001 900.00 8713/2010 10/3712/010 72 8 P 5040.1 SAN PABLO BAY PIPELIN	27574000	1313	00	10	0001	100.00 08/13/2010	10/01/2010	12/31/2010	91	P 8569.1	ASPEN EXPLORATION				
27549000   1313   00   10   0001   900.00   08/13/2010   10/26/2010   12/31/2010   66   P 5745.1 MAKER, S. & M	27588000	1313	00	10	0001	5,250.00 08/13/2010	10/01/2010	12/31/2010	91	P 5467.1	DAGO MARY'S (7MONTHS)	20	30,627.22	90 to 119 days past due	;
275-90000   1313   00   10   0001   10.00   09/13/2010   11/01/2010   12/31/2010   61 P 7412.1 OWENER/LAS TUNAS BCH	27526000	1313	00	10	0001	7,560.00 08/13/2010	10/19/2010	12/31/2010	73	P 5040.1	SAN PABLO BAY PIPELIN				
27620000 1313 00 10 0001	27536000	1313	00	10	0001	900.00 08/13/2010	10/26/2010	12/31/2010	66	P 5745.1	MAKLER, S & M				
27627000   1313   00   10   0001   100.00   99/13/2010   11/01/2010   12/31/2010   60   P 7/33.2 GARROD TRUST   6   B,825.00   60 to 89 days past due   27637000   1313   00   10   0001   1.105.00   99/13/2010   11/01/2010   12/31/2010   60   P 7/33.2 GARROD TRUST   6   B,825.00   60 to 89 days past due   27637000   1313   00   10   0001   1.015.00   99/13/2010   11/20/2010   12/31/2010   41   P 3254.1 ING LIONG& C FONGWONG   27617000   1313   00   10   0001   1.015.00   99/13/2010   11/20/2010   12/31/2010   41   P 3254.1 ING LIONG& C FONGWONG   27600000   1313   00   10   0001   1.015.00   99/13/2010   11/21/2010   12/31/2010   41   P 3254.1 ING LIONG& C FONGWONG   27600000   1313   00   10   0001   156.24   99/13/2010   11/21/2010   12/31/2010   41   P 3761.1 J FAN NADI J SUN   27600000   1313   00   10   0001   54.49   10/29/2010   11/29/2010   12/31/2010   32   P 4485.1 FOUR JAV/RIO RAMAZAPI   27600000   1313   00   10   0001   87.00   10/27/2010   12/01/2010   12/31/2010   30   P 309.1 HILLIGER ET AL   27690000   1313   00   10   0001   87.00   10/27/2010   12/01/2010   12/31/2010   30   P 369.1 HILLIGERE ET AL   27705000   1313   00   10   0001   857.00   10/27/2010   12/01/2010   12/31/2010   30   P 8601.1 COHEN, MARTIN & BARB   9   4,995.43   30 to 59 days past due   27707000   1313   00   10   0001   857.00   10/27/2010   12/01/2010   12/31/2010   30   P 8601.1 COHEN, MARTIN & BARB   9   4,995.43   30 to 59 days past due   27646000   1313   00   10   0001   857.00   10/27/2010   12/01/2010   12/31/2010   30   P 8601.1 COHEN, MARTIN & BARB   9   4,995.43   30 to 59 days past due   27646000   1313   00   10   0001   4.571.00   10/27/2010   12/31/2010   15   P 5357.1 SHELTON, D & J   4.571.00   4.571.	27549000	1313	00	10	0001	10.00 08/13/2010	10/31/2010	12/31/2010	61	P 7412.1	OWENER/LAS TUNAS BCH				
27627000 1313 0 0 10 0001	27620000	1313	00	10	0001	250.00 09/13/2010	11/01/2010	12/31/2010	60	P 6362.1	MURRAY & ALICE GARDNE				
27638000 1313 00 10 0001 1,105.00 09/13/2010 11/13/2010 12/31/2010 48 P 8682.1 TAHOE HOUSE LLC 27601000 1313 00 10 0001 1,013.00 09/13/2010 11/20/2010 12/31/2010 41 P 3761.1 JR LIONG& C FONGWONG 27670000 1313 00 10 0001 1,050.00 9/13/2010 11/20/2010 12/31/2010 40 P 3073.1 ARCO CORP C/O BP A1526000 1313 00 10 0001 54.49 10/29/2010 11/29/2010 12/31/2010 32 P 4485.1 FOUR JAY/RIO RAMAZAPI 276768000 1313 00 10 0001 58.00 09/13/2010 11/29/2010 12/31/2010 32 P 4485.1 FOUR JAY/RIO RAMAZAPI 27698000 1313 00 10 0001 87.00 10/27/2010 12/01/2010 12/31/2010 30 P 369.1 MILLICENT WAITS & D 27694000 1313 00 10 0001 79.70 10/27/2010 12/01/2010 12/31/2010 30 P 369.1 MILLICENT WAITS & D 27694000 1313 00 10 0001 857.00 10/27/2010 12/01/2010 12/31/2010 30 P 8601.1 SPRINT NATT LEASE 27707000 1313 00 10 0001 90.00 10/27/2010 12/01/2010 12/31/2010 23 P 8652.1 SCHUSTER IRIS M TEE 27668000 1313 00 10 0001 90.00 10/27/2010 12/03/2010 12/31/2010 23 P 8652.1 SCHUSTER IRIS M TEE 27668000 1313 00 10 0001 359.00 10/27/2010 12/13/2010 12/31/2010 18 P 439.3 C ASSIN, BRENDA & ISAB 27669000 1313 00 10 0001 150.00 10/27/2010 12/13/2010 12/31/2010 18 P 439.3 C ASSIN, BRENDA & ISAB 27669000 1313 00 10 0001 150.00 10/27/2010 12/13/2010 12/31/2010 15 P 5609.1 GIFFORD INVEST LTD 27669000 1313 00 10 0001 1.8/6.00 10/27/2010 12/13/2010 12/31/2010 15 P 5609.1 GIFFORD INVEST LTD 27669000 1313 00 10 0001 1.8/6.00 10/27/2010 12/21/2010 12/31/2010 18 P 439.1 LIAN WESTPHAL (TRUSTEE 276672000 1313 00 10 0001 1.8/6.00 10/27/2010 12/23/2010 12/31/2010 18 P 5801.1 GONEN MERT & JULIE 27669000 1313 00 10 0001 1.8/6.00 11/22/2010 12/23/2010 12/31/2010 18 P 5801.1 GONEN MERT & JULIE 27669000 1313 00 10 0001 1.8/6.00 11/22/2010 12/23/2010 12/31/2010 18 P 5801.1 GONEN MERT & JULIE 27669000 1313 00 10 0001 1.8/6.00 11/22/2010 12/23/2010 12/31/2010 18 P 5801.1 GONEN MERT & JULIE 27669000 1313 00 10 0001 1.8/6.00 11/22/2010 12/23/2010 12/31/2010 18 P 5801.1 GONEN MERT & JULIE 27669000 1313 00 10 0001 1.8/6.00 11/22/2010 12/23/2010 12/23/2010 18 P 5809.1 GIFFORD INVEST LTD	27622000	1313	00	10	0001	100.00 09/13/2010	11/01/2010	12/31/2010	60	P 6763.2	2 GARROD TRUST				
27617000	27627000	1313	00	10	0001	5.00 09/13/2010	11/01/2010	12/31/2010	60	P 7234.1	CITY OF SACTO	6	8,825.00	60 to 89 days past due	
27617000 1313 00 10 0001 1,125.00 09/13/2010 11/20/2010 12/31/2010 41 P 5761.1 J FAN AND J SUN	27638000	1313	00	10	0001	1,105.00 09/13/2010	11/13/2010	12/31/2010	48	P 8682.1	TAHOE HOUSE LLC				
27660000 1313 00 10 0001	27601000	1313	00	10	0001	1,013.00 09/13/2010	11/20/2010	12/31/2010	41	P 3254.1	I ING LIONG& C FONGWONG				
A1526000 1313 00 10 0001 54.49 10/29/2010 11/29/2010 12/31/2010 32 P 4485.1 FOUR JAY/RIO RAMAZAPI	27617000	1313	00	10	0001	1,125.00 09/13/2010	11/20/2010	12/31/2010	41	P 5761.1	J FAN AND J SUN				
27608000 1313 00 10 0001 518.00 09/13/2010 11/30/2010 12/31/2010 33 P 4182.1 AMY BOLLINGER ET AL 27690000 1313 00 10 0001 87.00 10/27/2010 12/01/2010 12/31/2010 30 P 7369.1 MILLICENT WAITS & D 27769000 1313 00 10 0001 79.70 10/27/2010 12/01/2010 12/31/2010 30 P 8001.1 SPRINT NAT'L LEASE 27705000 1313 00 10 0001 857.00 10/27/2010 12/01/2010 12/31/2010 30 P 8001.1 SPRINT NAT'L LEASE 9 4,995.43 30 to 59 days past due 27707000 1313 00 10 0001 900.00 10/27/2010 12/08/2010 12/31/2010 23 P 8652.1 SCHUSTER IRIS M TTEE 27666000 1313 00 10 0001 359.00 10/27/2010 12/10/2010 12/31/2010 18 P 4330.1 CASSIN, BRENDA & ISAB 9 4,995.43 30 to 59 days past due 27675000 1313 00 10 0001 15.00 10/27/2010 12/16/2010 12/31/2010 18 P 4330.1 CASSIN, BRENDA & ISAB 9 4,995.43 30 to 59 days past due 27675000 1313 00 10 0001 15.00 10/27/2010 12/16/2010 12/31/2010 18 P 5509.1 GIFFORD INVEST LTD 12/06/2010 12/31/2010 15 P 5509.1 GIFFORD INVEST LTD 12/06/2010 12/31/2010 15 P 5609.1 GIFFORD INVEST LTD 12/06/2010 12/31/2010 14 P 2278.1 TIM WESTPHAL (TRUSTEE 12/07/2010 12/16/2010 12/31/2010 14 P 2278.1 TIM WESTPHAL (TRUSTEE 12/07/2010 11/22/2010 12/23/2010 12/31/2010 19 P 5101.1 BOLTON, HENRY & JULIE 14/0500 1313 00 10 0001 195.00 11/22/2010 12/23/2010 12/31/2010 8 P 8601.1 COHEN, M & B 1601.1 COHEN, M	27600000	1313	00	10	0001	156.24 09/13/2010	11/21/2010	12/31/2010	40	P 3073.1	ARCO CORP C/O BP				
27690000 1313 00 10 0001 87.00 10/27/2010 12/01/2010 12/31/2010 30 P 7369.1 MILLICENT WAITS & D 27694000 1313 00 10 0001 87.00 10/27/2010 12/01/2010 12/31/2010 30 P 8101.1 SPRINT NAT'L LEASE 27705000 1313 00 10 0001 857.00 10/27/2010 12/01/2010 12/31/2010 30 P 8601.1 COHEN, MARTIN & BARB 9 4,995.43 30 to 59 days past due 27666000 1313 00 10 0001 359.00 10/27/2010 12/01/2010 12/31/2010 23 P 8652.1 SCHUSTER IRIS M TTEE 27666000 1313 00 10 0001 115.00 10/27/2010 12/13/2010 12/31/2010 15 P 5357.1 SHELTON, D & J 27681000 1313 00 10 0001 4,571.00 10/27/2010 12/16/2010 12/31/2010 15 P 5509.1 GIFFORD INVEST LTD 27654000 1313 00 10 0001 1,876.00 10/27/2010 12/17/2010 12/31/2010 15 P 5609.1 GIFFORD INVEST LTD 27672000 1313 00 10 0001 2,976.00 10/27/2010 12/23/2010 12/31/2010 16 P 5101.1 BOLTON, HENRY & JULIE A1535000 1313 00 10 0001 1,95.00 11/22/2010 12/23/2010 12/31/2010 8 P 8601.1 COHEN, M & B A1538000 1313 00 10 0001 1,95.00 11/22/2010 12/23/2010 12/31/2010 8 P 8601.1 COHEN, M & B A1549000 1313 00 10 0001 1,609.89 11/24/2010 12/23/2010 12/31/2010 8 P 5509.1 TULARE CO RESOURCES A1547000 1313 00 10 0001 1,609.89 11/24/2010 12/23/2010 12/31/2010 8 P 5592.1 SAN DIEGO GAS & ELECT A1547000 1313 00 10 0001 1,609.89 11/24/2010 12/23/2010 12/31/2010 7 P 24812.1 DONALD GLIDEWELL P&I 13 23.191.66 0 to 29 days past due	A1526000	1313	00	10	0001	54.49 10/29/2010	11/29/2010	12/31/2010	32	P 4485.1	FOUR JAY/RIO RAMAZAPI				
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### **MEMORANDUM**

To:

Paul Thayer, Executive Officer

California State Lands Commission

Date: April 5, 2010

File: n/a

From:

Colin Connor, Assistant Chief

Land Management Division

Subject: Holdover Reduction Plan

The following is a response to your request of January 25, 2010 to report on current holdovers in excess of five years and to prepare a plan to reduce the number of leases in holdover status. For purposes of this memorandum, holdover is defined as the possession of the lease premises by the lessee after expiration of a previously authorized lease. While earlier leases may differ, the General Provisions (Paragraph 14, Section 4) of all current General Leases<sup>1</sup> provide that:

Any holding over by the lessee after the expiration of the Lease term, with or without the express or implied consent of Lessor, shall constitute a tenancy from month to month and not an extension of the Lease term and shall be on the terms, covenants, and conditions of the Lease, except that the annual rental then in effect shall be increased by twenty-five (25%).

There are many reasons why leases go into holdover: the inability of staff to negotiate a new lease prior to the expiration of the current lease due to staffing and time constraints, the unwillingness of the lessee to respond prior to the expiration of the lease, the unwillingness of the lessee to negotiate, and the preparation of an environmental document, to name just a few.

#### **Current Situation**

According to the most recent information available from Accounting, there are 44 leases that have been in holdover for five years or more. Following is a summary of the holdovers sorted by holdover period.

<b>Holdover Period</b>	No. of Leases	Total Annual Rent
5-10 Yrs.	19	\$3,492
11-15 Yrs.	20	\$74,575
15+ Yrs.	5	\$1,642,412
Totals	44	\$1,720,479

<sup>&</sup>lt;sup>1</sup> Section 4, General Provisions (revised June 2006), are the standard provisions for most lease types. Recreational Pier Leases (RPLs) and Dredging Leases do not contain Section 4, nor do they contain specific "Holding Over" provisions.

Paul Thayer Holdover Reduction Plan

The total annual rent represents the amount being charged, which in most cases is the annual rent at the time the lease went into holdover. In some cases, the annual rent may include the 25% holdover charge, but this is rare.

From review of the information provided by Accounting, it is clear that the oldest holdovers have the highest annual rent. However, it should be noted that the total rent shown for the 15+ year category is skewed by the recently renegotiated rent revisions for the Chevron El Segundo marine terminal and the Tesoro Avon marine terminal. The annual rent for the Chevron El Segundo marine terminal was increased from \$319,140 to \$1,290,000 in October 2009, while the rent for the Avon marine terminal went from \$62,625 to \$143,000 in September 2007.

In addition to having generally higher rents, the oldest holdovers also involve some of the more complicated lease terms and sensitive environmental concerns. The three oldest holdovers are for marine oil terminals. The fourth oldest is for a marine terminal offshore of a power plant. The sixth oldest is also a marine oil terminal. While these types of leases are complex and involve long and involved negotiations and preparation of often controversial CEQA documents, clearly they are not being taken care of in a timely manner.

At present, leases in the ALID database are "tickled" to be pulled by LMD clerical staff nine months prior to expiration. The leases are then assigned by the Regional Managers to negotiators, who then notify the lessees and request them to submit an application. If management is aware of them beforehand, then those leases involving significant facilities or rent are pulled earlier to allow more time for lease processing, negotiation, and environmental review. There is no set time frame or procedure for following up with the lessee before it goes into holdover. Likewise, there is no set procedure for turning it over to Legal once the lease is in holdover. The lack of an adequate notification/follow-up schedule is believed to be the heart of the holdover problem.

#### Holdover Reduction Proposal

Following is the outline of a plan for reducing the occurrence of expired leases going into holdover. The plan has two broad objectives: The first is to prevent leases from going into holdover before they expire and the second is to shorten the holdover period once the lease has expired.

- 1. To all future leases involving large commercial or industrial facilities, add a provision in Section 2 (Special Provisions) of the lease requiring the lessee to submit an application for renewal two years prior to the expiration of the lease.
- 2. A fixed early notification schedule for all lessees (not just those with large commercial or industrial facilities) of pending lease expiration. The following

schedule would require staff to periodically search the database for lease termination dates.

- a) Initial written notification two years prior to expiration. The intent is to have the lessee submit an application for a new lease at the earliest possible opportunity in order to allow enough time for application processing and environmental review, especially if an EIR is required. In this first letter, staff shall remind the lessee of the holdover provision in their lease, which calls for a 25% increase in rent.
- b) Second written notification at 18 months prior to expiration. The intent is to provide a reminder to the lessee to submit an application or to schedule a preapplication meeting or otherwise inform staff of lessee's intentions (i.e., new lease or vacate lease premises). At this time, staff shall inform the lessee that rent during holdover will be based on either a new appraisal or the Holding-Over provision (25% increase) in Section 4 of the lease.
- c) Third written notification at one year prior to expiration. Intent is to notify lessee that it might not be possible to process new application prior to expiration of the lease and reminder that lessee will need to either submit an application for a new lease or prepare and submit a plan to vacate the lease premises upon expiration of the lease.
- 3. Advise lessee in each notification that if an application is not submitted by the lease expiration date, then the lessee may be deemed to be in trespass and that the matter may be brought before the State Lands Commission for consideration prior to being forwarded to the State Attorney General's Office for review and enforcement action.
- 4. For leases already in holdover, notification will be sent to the lessee that if an application for a new lease is not received within six months, then the lessee will not be considered to be negotiating in good faith and that the lease will no longer be considered to be in holdover, but will instead be considered to be in trespass and that the matter will be turned over to Legal staff and brought before the State Lands Commission for consideration prior to being forwarded to the State Attorney General's Office for trespass and ejectment action.

### <u>Summary</u>

There are a significant number of leases that have been in holdover for more than five years. While there are several reasons for this, it is believed that the lack of a defined schedule providing adequate time for notification, lease processing, and follow up is a primary cause. This proposal calls for staff to provide notifications to lessees beginning at least two years prior to expiration and to follow up at six month intervals with increasingly stronger language warning the lessees of the ramifications of going into holdover. Land management staff will then work with Legal staff to pursue any leases that do go into holdover.

### MEMORANDUM

To:

Land Management Division Staff

Date:

November 2, 2010

File: LMD Memos

From:

Brian Bugsch, Chief

Land Management Division

Subject: Holdover Reduction Procedures

The Land Management Division (LMD) has been directed to establish a new procedure or procedures to prevent leases from going into holdover at the end of their lease terms. At present, there are approximately 130 rent-generating leases currently in holdover and many more rent-free leases in holdover. Many of these leases have been in holdover for a number of years. There are several reasons for this, including staffing. One possible way to prevent leases from going into holdover is to notify the lessee earlier and on a regular, more frequent schedule of the pending expiration of their lease.

Following are new notification procedures for LMD staff and management to follow to address the holdover issue. The procedures are based on two categories of leases: significant leases and routine leases. The categories are described below.

Significant Leases - These are leases that generate \$10,000 or more in annual rent, involve a large lease area, unique location, extensive improvements or infrastructure. environmentally sensitive lands or habitat, may require comprehensive CEQA review, or have any other potentially significant or controversial characteristics. These are in the category of General Lease - Industrial Use, Right-of-Way Use, Commercial Use, or Recreational Use. The facilities covered by these types of leases include marine oil terminals, industrial wharves, commercial marinas, and pipeline and fiber optic rights of way.

Routine Leases - These are essentially all non-significant leases. This category may include leases with annual rents less than \$10,000 and rent-free leases. Routine rentpaying leases may include General Leases for small commercial marinas, recreational uses, and grazing leases. Rent-free leases include recreational pier leases, public agency leases, dredging leases, and some general leases for recreational uses.

In addition to the notification procedures for significant and routine lease, there is also an early notification procedure for significant leases. The early notification procedure is intended to occur at the time of the final five-year rent review period of the existing lease. The notification procedures are described below.

### Identification & Early Notification of Significant Leases (2-Year Notification)

- 1. Regional Managers and clerical staff will identify existing "significant leases" in the lease database (ALID).
- 2. Clerical staff will determine the expiration dates of these leases and also the date of the last five-year rent review. Clerical staff will transmit the results of this search to the team leaders.
- 3. Regional Managers will direct clerical staff to identify and "tickle" those significant leases whose last five-year rent reviews are upcoming. At the time of the five-year rent review, clerical staff will pull the lease file and the team leader will assign it to a Public Land Management Specialist (PLMS). The PLMS will then transmit a letter intended to ascertain the intent of the lessee at the end of the lease. The letter will encourage the lessee to start the lease renewal process as soon as possible in order to complete the lease application, prepare the appropriate CEQA document, and begin any other permitting processes prior to expiration of the lease.
- 4. Going forward, all future significant leases will add a provision in Section 2 (Special Provisions) of the lease requiring the lessee to submit an application for renewal no later than two years prior to the expiration of the lease or submit a plan to restore the lease premises prior to the expiration of the lease.

#### 2-Year Notification of Significant Leases

- 1. Notwithstanding the above notification process, clerical staff will query the ALID database on a monthly basis to identify those significant leases expiring in two years. The search parameters will be lease expiration date and the time frame will be 27 months (or two years and three months) in advance (i.e., if the search is conducted in September of 2010, then the ending search date will be December 2012). This three month cushion will allow time for staff to send a letter to the lessee and for the lessee to submit an application two years prior to the lease expiration. Successive monthly searches need be only for the additional month at the end of the 27 month search period.
- 2. Clerical staff will compile the results of the ALID search into a list that includes the annual rent and transaction code (type of lease issued). Clerical staff shall then forward the list to the Regional Managers and copy the Assistant Division Chief and Division Chief.
- 3. The Regional Managers shall review the list and direct clerical staff to pull the significant lease files. Clerical staff shall then pull the files as soon as possible.

- 4. Clerical staff shall prepare and attach a checklist to the lease file with the date when the file was pulled. The checklist shall also include the dates that the notification letters need to be sent and the dates when they actually were sent.
- 5. The Regional Managers shall assign the significant lease files to staff negotiators (PLMS) as soon as possible after the files are pulled. The PLMS will send notification letters, as necessary, to the Lessee on the following schedule:
  - a) Initial written notification (As soon as PLMS receives lease file. Approximately 27 months prior to expiration). The intent of this notification is to request the lessee to submit an application for a new lease at the earliest possible opportunity in order to allow enough time for application processing and environmental review, especially if an EIR is required. In this first letter, staff shall remind the lessee of the holdover provision in their lease, which states that the continued occupancy of the lease premises "shall be on the terms, covenants, conditions, of this Lease", which allows the Lessor to modify the annual rent pursuant to the Consideration provision in the lease or increase the existing rent by 25 percent.
  - b) Second written notification (18 months prior to expiration). The intent of this notification is to provide a reminder to the lessee to submit an application or to schedule a pre-application meeting or otherwise inform staff of lessee's intentions (i.e., new lease or vacate lease premises). At this time, staff shall inform the lessee that rent during holdover will be based on either a new appraisal pursuant to the Consideration provision of the existing lease or the Holding-Over provision (25 percent increase) in Section 4 of the lease.
  - C) Third written notification (12 months prior to expiration). The intent is to notify lessee that it might not be possible to process new application prior to expiration of the lease and reminder that lessee will need to either submit an application for a new lease or prepare and submit a plan to vacate the lease premises upon expiration of the lease. The PLMS shall coordinate with the Accounting Unit to include in the last billing from Accounting a notification that if the lease goes into holdover, then under the terms of the lease, the lessee's next annual billing may include a 25% holdover fee or be based on a reappraisal of the property. This notification shall also state that the acceptance by the Lessor of the prior annual rental amount represents acceptance of a partial rent and does not preclude Lessor's right to collect additional rent over that amount, based on either the 25% holdover fee or the reappraised annual rent.

In each notification, lessee will be advised that if an application is not submitted by the lease expiration date, then the lessee may be deemed to be in trespass and the matter may be brought before the State Lands Commission for consideration prior to being forwarded to the State Attorney General's Office for review and enforcement action. 6. The Regional Managers shall meet with the Assistant Division Chief and Division Chief on a monthly basis to discuss the prioritization and status of the pulled significant leases and the leases already in holdover.

#### 1-Year Notification of Routine Leases

- 1. The notification procedure for routine will be substantially similar to the notification procedure for significant leases, except on a shorter timeline.
- 2. Clerical staff will query the ALID database on a monthly basis to identify the non-significant leases expiring in 12 months. Successive monthly searches need be only for the additional month at the end of the initial search period.
- 3. Clerical staff will compile the results of the ALID search and then pull the files as soon as possible.
- 4. Clerical staff will prepare and attach a checklist to the lease file with the date when the file was pulled. The checklist will also include the dates that the notification letters need to be sent and the dates when they actually were sent.
- 5. The Regional Managers shall assign the lease files to staff negotiators (PLMS) as soon as possible after the files are pulled. The PLMS will send notification letters, as necessary, to the Lessee on the following schedule:
  - a) Initial written notification (As soon as PLMS receives lease file). The intent of this notification is to request the lessee to submit an application for a new lease at the earliest possible opportunity in order to allow enough time for application processing and environmental review, especially if an EIR is required. For all leases with annual rent, staff shall remind the lessee of the holdover provision in their lease, which states that the continued occupancy of the lease premises "shall be on the terms, covenants, conditions, of this Lease", which allows the Lessor to modify the annual rent pursuant to the Consideration provision in the lease or increase the existing rent by 25 percent.
  - b) Second written notification (9 months prior to expiration). The intent of this notification is to provide a reminder to the lessee to submit an application or to schedule a pre-application meeting or otherwise inform staff of lessee's intentions (i.e., new lease or vacate lease premises). At this time, staff shall inform those lessees paying annual rent that the rent during holdover will be based on either a new appraisal pursuant to the Consideration provision of the existing lease or the Holding-Over provision (25 percent increase) in Section 4 of the lease.
  - c) Third written notification (6 months prior to expiration). The intent is to notify lessee that it might not be possible to process new application prior to expiration of the lease and reminder that lessee will need to either submit an

application for a new lease or prepare and submit a plan to vacate the lease premises upon expiration of the lease. For rent-paying leases, the PLMS shall coordinate with the Accounting Unit to include in the last billing a notification that if the lease goes into holdover, then under the terms of the lease, the lessee's next annual billing may include a 25% holdover fee or be based on a reappraisal of the property. This notification shall also state that the acceptance by the Lessor of the prior annual rental amount represents acceptance of a partial rent and does not preclude Lessor's right to collect additional rent over that amount, based on either the 25% holdover fee or the reappraised annual rent.

6. The Regional Managers shall meet with the Assistant Division Chief and Division Chief on a monthly basis to discuss the prioritization and status of the routine leases and the leases already in holdover.

#### Summary of Holdover Procedure Timelines

Activity	Significant Leases	Routine Leases
Search lease database	27 months out	1 year out
Search frequency	Monthly	Monthly
Initial notification	27 mos. prior to expiration	12 mos. prior to expiration
2 <sup>nd</sup> notification	18 mos. prior to expiration	9 mos. prior to expiration
3 <sup>rd</sup> notification	12 mos. prior to expiration	6 mos. prior to expiration
Status Meetings with Mgmt.	Monthly	Monthly

### Additional Instructions

For leases already in holdover, notification will be sent to the lessee that if an application for a new lease is not received within six months, then the lessee will not be considered to be negotiating in good faith and that the lease will no longer be considered to be in holdover, but will instead be considered to be in trespass and that the matter will be turned over to Legal staff and brought before the State Lands Commission for consideration prior to being forwarded to the State Attorney General's Office for trespass and ejectment action.

#### Exhibit D

#### **Cindy Cano**

From:

Brian Bugsch

ent:

Tuesday, November 02, 2010 10:08 AM

10:

Cc:

Paul Thaver: Curtis Fossum: Dave Brown

Subject:

New Holdover Reduction Procedure

Attachments:

Holdover Reduction Procedure Memo to LMD Staff - 110210.docx

Staff,

Attached is a new holdover reduction process that Colin and I are establishing for LMD staff. The goal of this new procedure is to try and reduce the number of leases (specifically those significant leases) that go into holdover status and the length of time that those leases remain in holdover. Everyone should read and be familiar with the process, but it will primarily impact clerical staff, negotiators and managers. The policy is effective immediately on a going-forward basis. Cindy is out today, but she will be scheduling a meeting with clerical staff in the next week to go over this and answer questions. We will also be scheduling an all-LMD meeting next week where we can answer questions regarding these new procedures. If, after reviewing the memo, we feel there is a need for other meetings to clarify the new procedure, we can schedule those meetings at the appropriate time.

Thanks.

Brian.

Brian Bugsch Chief, Land Management Division California State Lands Commission 16) 574-1833 brian.bugsch@slc.ca.gov

In response to the Governor's Executive Order S-12-10, the Commission's offices will be closed on the second, third and fourth Fridays of each month after that until, as stated by the Governor's order: "a 2010-11 fiscal year budget is in place and the Director of the Department of Finance determines that there is sufficient cash to allow the State to meet its obligations to pay for critical and essential services to protect public health and safety and to meet its payment obligations protected by the California Constitution and federal law."

# Routing Form

# **Routine Leases**

File i	No		
Leas	e Expiration Date		
	<u>Action</u>	<u>Date</u>	<u>Initials</u>
	Support staff pulls lease file		•
	File forwarded to Team Leader/Manager		
	File forwarded to Negotiator		
	1 <sup>st</sup> notice (12 months) sent to Lessee (including Lease Application)		and the state of t
	2 <sup>nd</sup> notice (9 months) sent to Lessee		
	3 <sup>rd</sup> notice (6 months) sent to Lessee		<del></del>
	Notice sent to Accounting (at least 3 months prior to lease expiration)		
	<ul> <li>☐ Stop billing*</li> <li>☐ Monthly holdover rent based on 25% hold</li> <li>☐ Monthly holdover rent based on new approximation</li> </ul>	•	·
*	The stop billing notice to Accounting is intended is unresponsive to the three notices or when the Commission staff may want to recommend tres	ere is reason to belie	
	Notice of new holdover rent sent to Lessee (at least 1 month prior to lease expiration)		
	Notice of pending trespass sent to Lessee (at least 1 month prior to lease expiration)	· · · ·	<del></del>
	Date Lessee responded		
	Notes:		

# **Routing Form**

# Significant Leases

File 1	No		
Leas	e Expiration Date		
	Action	<u>Date</u>	<u>Initials</u>
	Support staff pulls lease file		
	File forwarded to Team Leader/Manager		
	File forwarded to Negotiator	(company)	Billion structure agreement
	1 <sup>st</sup> notice (27 months) sent to Lessee (including Lease Application)		
	2 <sup>nd</sup> notice (18 months) sent to Lessee		
	3 <sup>rd</sup> notice (12 months) sent to Lessee		
	Notice sent to Accounting (at least 3 months prior to lease expiration)		
	<ul> <li>☐ Stop billing*</li> <li>☐ Monthly holdover rent based on 25% holdower rent based on new app</li> </ul>	•	
*	The stop billing notice to Accounting is intended is unresponsive to the three notices or when the Commission staff may want to recommend tree.	here is reason to	
	Notice of new holdover rent sent to Lessee (at least 1 month prior to lease expiration)		
	Notice of pending trespass sent to Lessee (at least 1 month prior to lease expiration)	·	
	Date Lessee responded		
	Notes:		

## **MEMORANDUM**

To:

LMD Staff

Date: March 1, 2011

File: LMD Procedures

From:

Colin Connor

Assistant Chief, LMD

Subject: Lease Expiration Notification Letters

As you know, LMD Management sent out a memo on November 2, 2010 detailing a new procedure to follow to prevent leases from going into holdover at the end of their lease terms (attached is a pdf copy of that memo). As discussed in the memo, there will be a series of three notification letters sent out for both routine and "significant" leases. Generally speaking, the letters are intended to notify the lessee about the upcoming expiration of their lease and encourage a prompt response. The form letters have been prepared and are located in the G:\LmdForms folder as:

LTR\_Application Notice (Routine Leases) – 12 Month Notification LTR LTR\_Application Notice (Routine Leases) – 9 Month Notification LTR LTR\_Application Notice (Routine Leases) – 6 Month Notification LTR

and

LTR\_Application Notice (Significant Leases) – 27 Month Notification LTR LTR\_Application Notice (Significant Leases) – 18 Month Notification LTR LTR\_Application Notice (Significant Leases) – 12 Month Notification LTR

Please begin using the letters as soon as possible. If you have any questions, please contact your supervisor.

### **CALIFORNIA STATE LANDS COMMISSION** 100 Howe Avenue, Suite 100-South

Sacramento, CA 95825-8202



**CURTIS L. FOSSUM, Executive Officer** . (916) 574-1800 FAX (916) 574-1810 California Relay Service from TDD Phone 1-800-735-2929 from Voice Phone 1-800-735-2922

> Contact Phone: (916) 574-Contact FAX: (916) 574-

(Date)

File Ref: PRC 12 month or Third Notice

		_ Use, for use of State ,	
Dear:			
This letter is a the (Commission) has not replaced by Lease No. PRC and the lease application on solution a new lease from have different plans for premises, we request the discuss your proposed	eceived a lease application will expire on and a second the Commission prication the lease premises or the lea	Staff sent you the at reminder on	ferenced General tached letter with a You will need to his lease. If you nue to use the lease as possible to
If your lease is so (Holding-Over), any hol increase in the existing annual rent pursuant Se	dover period beyond t annual rent by 25 per	cent or allows for mod	ase allows for an ification of the

We would like to remind you again that if a lease application is not received by the expiration date of the lease and you continue to occupy the subject lands, then you may be deemed to be in trespass and an enforcement action may be brought before the Commission for its consideration.

P	ag	е	2

We would appreciate your assistance in this matter and urge you to submit a lease application as soon as possible. If you have any questions, please contact email me at \_\_\_\_\_ or call me at (916) 574-

Sincerely,

Name Public Land Management Specialist

Enclosure

cc: Accounting

CALIFORNIA STATE LANDS COMMISSION 100 Howe Avenue, Suite 100-South Sacramento, CA 95825-8202



CURTIS L. FOSSUM, Executive Officer
(916) 574-1800 FAX (916) 574-1810
California Relay Service from TDD Phone 1-800-735-2929
from Voice Phone 1-800-735-2922

Contact Phone: (916) 574-Contact FAX: (916) 574-

(Date)

File Ref: PRC \_\_\_\_\_ 9 month or Second Notice

SUBJECT: G	General Lease	Use, for use of State _	Land, for
· 	, Located at		_ County
Dear:			
(Commission) has n Lease No. PRC w	a reminder that the Californ not received a lease applica which will expire on S You will need	ation for the above refer Staff sent you the attach	renced General led letter with a
Commission prior to of the lease premise request that you set	the expiration of this lease es, or do not intend to conti up a meeting with staff as e final removal and restora	e. If you have different inue to use the lease proson as possible to dis	plans for the use emises, then we cuss your
,	is subject to annual rent, p holdover period beyond th	•	• .

We would like to remind you that if a lease application is not received by the expiration date of the lease and you continue to occupy the subject lands, then you may be deemed to be in trespass and an enforcement action may be brought before the Commission for its consideration.

increase in the existing annual rent by 25 percent or allows for modification of the

annual rent pursuant Section 4, Paragraph 2 (Consideration) during the holdover period.

We appreciate your cooperation and assistance in this matter and look forward to working with you. If you have any questions, please feel free to email me at or call me at (916) 574- .

Sincerely,

Exhibit F Name Public Land Management Specialist

Enclosure

cc:

CALIFORNIA STATE LANDS COMMISSION
100 Howe Avenue, Suite 100-South

100 Howe Avenue, Suite 100-South Sacramento, CA 95825-8202



CURTIS L. FOSSUM, Executive Officer
(916) 574-1800 FAX (916) 574-1810
California Relay Service from TDD Phone 1-800-735-2929
from Voice Phone 1-800-735-2922

Contact Phone: (916) 574-Contact FAX: (916) 574-

(Date)

File Ref: PRC \_\_\_\_\_\_ 6 month or Third Notice

SUBJECT: General Lease	Use, for use of State _	Land, for a
, Located	at,	County
Dear:		
This letter is a third notice to you (Commission) has not received a lease Lease No. PRC , which will expire on lease application on and a se obtain a new lease from the Commission have different plans for the use of the lease the lease premises, then we reques possible to discuss your proposed plan opremises.	application for the above reference Staff sent you the attace econd reminder on on prior to the expiration of this ease premises, or do not interst that you set up a meeting was premised.	erenced General ached letter with a You will need to is lease. If you not to continue to with staff as soon as
If your lease is subject to annual	rent nursuant to Section 4: F	Paragraph 14

(Holding-Over), any holdover period beyond the expiration of the lease allows for an increase in the existing annual rent by 25 percent or allows for modification of the annual rent pursuant Section 4, Paragraph 2 (Consideration) during the holdover period.

We would like to remind you again that if a lease application is not received by the expiration date of the lease and you continue to occupy the subject lands, then you may be deemed to be in trespass and an enforcement action may be brought before the Commission for its consideration.

Page	2
------	---

We would appreciate your assistance in this matter and urge you to submit a lease application as soon as possible. If you have any questions, please contact email me at \_\_\_\_\_ or call me at (916) 574- .

Sincerely,

Name

Public Land Management Specialist

Enclosure

cc: Accounting

CALIFORNIA STATE LANDS COMMISSION 100 Howe Avenue, Suite 100-South Sacramento, CA 95825-8202



CURTIS L. FOSSUM, Executive Officer (916) 574-1800 FAX (916) 574-1810 California Relay Service from TDD Phone 1-800-735-2929 from Voice Phone 1-800-735-2922

> Contact Phone: (916) 574-Contact FAX: (916) 574-

(Date)

File Ref: PRC \_\_\_\_\_\_ 27 month or First Notice

SUBJECT: General Lease	Use, for use of State	Land, for a
, Located a	t,	County

Dear:

A review of our records indicates that the above referenced General Lease No. PRC will expire on . If you still intend to occupy or use the lands in question, you will need to obtain a new lease from the State Lands Commission (Commission) prior to the expiration of this lease.

Enclosed is the Commission's lease application. We strongly encourage you to submit an application as soon as possible to allow sufficient time to complete the application process, conduct the required environmental review, and negotiate a new lease. The lease application is also available on our website at <a href="www.slc.ca.gov">www.slc.ca.gov</a>.

Please complete all sections of the application and return it to me, along with an application processing fee in the amount of \$ , which is the estimated Minimum Expense Deposit plus an additional \$25 Filing Fee, made payable to the State Lands Commission. The Commission is required to recover all costs associated with processing the lease. The Filing Fee and Minimum Expense Deposit must be submitted with the application. Upon receipt of your application and fees, you will be provided a reimbursement agreement. An executed reimbursement agreement to cover the Commission staff cost to process this transaction is required as part of a complete application.

In addition to the items requested above, please provide the following information with your application:

1.

Page 2

After review of the submitted application, you may need to provide supplemental information and/or additional clarification as the application process progresses as required by law and the Commission's application requirements.

If your lease is subject to annual rent, pursuant to Section 4, Paragraph 14 (Holding-Over), any holdover period beyond the expiration of the lease allows for an increase in the existing annual rent by 25 percent or allows for modification of the annual rent pursuant Section 4, Paragraph 2 (Consideration) during the holdover period.

We would like to bring to your attention that if a lease application is not received by the expiration date of the lease, then you may be deemed to be in trespass and an enforcement action may be brought before the Commission for consideration.

We appreciate your cooperation in this matter and look forward to receiving your application. If you have any questions, please feel free to email me at \_\_\_\_\_ or call me at (916) 574- .

Sincerely,

Name Public Land Management Specialist

Enclosure

CC:

**CALIFORNIA STATE LANDS COMMISSION** 100 Howe Avenue, Suite 100-South Sacramento, CA 95825-8202



CURTIS L. FOSSUM, Executive Officer (916) 574-1800 FAX (916) 574-1810 California Relay Service from TDD Phone 1-800-735-2929 from Voice Phone 1-800-735-2922

> Contact Phone: (916) 574-Contact FAX: (916) 574-

(Date)

File Ref: PRC 18 month or Second Notice

SUBJECT:	General Lease, Located at _	Use, for use of State _ ,	Land, for a County
Dear:			
(Commission) has Lease No. PRC lease application of you will need to obtain prior to the expirate premises or do no you set up a meet	s a reminder that the Calife not received a lease apple which will expire on the cotain a new lease from the tion of this lease. If you had intend to continue to use ing with staff as soon as prestoration of the lease pre	ication for the above reference. Staff sent you the attact to occupy or use the lark State Lands Commission are different plans for the the lease premises, then ossible to discuss your pressible to discuss your pressible to the lease premises.	renced General hed letter with a nds in question, n (Commission) use of the lease we request that

If your lease is subject to annual rent, pursuant to Section 4, Paragraph 14 (Holding-Over), any holdover period beyond the expiration of the lease allows for an increase in the existing annual rent by 25 percent or allows for modification of the annual rent pursuant Section 4, Paragraph 2 (Consideration) during the holdover period.

We would like to remind you that if a lease application is not received by the expiration date of the lease and you continue to occupy the subject lands, then you may be deemed to be in trespass and an enforcement action may be brought before the Commission for its consideration.

We appreciate your cooperation and assistance in this matter and look forward to working with you. If you have any questions, please feel free to email me at or call me at (916) 574Exhibit F Sincerely,

Name Public Land Management Specialist

Enclosure

CC:

CALIFORNIA STATE LANDS COMMISSION 100 Howe Avenue, Suite 100-South Sacramento, CA 95825-8202



CURTIS L. FOSSUM, Executive Officer
(916) 574-1800 FAX (916) 574-1810
California Relay Service from TDD Phone 1-800-735-2929
from Voice Phone 1-800-735-2922

Contact Phone: (916) 574-Contact FAX: (916) 574-

(Date)

SUBJECT: General	Lease –	_ Use, for use of State	Land, for
a	, Located at _		County

Dear:

A review of our records indicates that the above referenced General Lease No. PRC will expire on . If you still intend to occupy or use the lands in question, you will need to obtain a new lease from the State Lands Commission (Commission) prior to the expiration of this lease.

Enclosed is the Commission's lease application. We encourage you to submit an application as soon as possible to allow sufficient time to complete the application process, conduct any required environmental review, and negotiate a new lease. The lease application is also available on our website at <a href="https://www.slc.ca.gov">www.slc.ca.gov</a>.

Please complete all sections of the application and return it to me, along with an application processing fee in the amount of \$ , which is the estimated Minimum Expense Deposit plus an additional \$25 Filing Fee, made payable to the State Lands Commission. The Commission is required to recover all costs associated with processing the lease. The Filing Fee and Minimum Expense Deposit must be submitted with the application. Upon receipt of your application and fees, you will be provided a reimbursement agreement. An executed reimbursement agreement to cover the Commission staff cost to process this transaction is required as part of a complete application.

In addition to the items requested above, please provide the following information with your application:

1.

Page 2

After review of the submitted application, you may need to provide supplemental information and/or additional clarification as the application process progresses as required by law and the Commission's application requirements.

If your lease is subject to annual rent, pursuant to Section 4, Paragraph 14 (Holding-Over), any holdover period beyond the expiration of the lease allows for an increase in the existing annual rent by 25 percent or allows for modification of the annual rent pursuant Section 4, Paragraph 2 (Consideration) during the holdover period.

We would like to bring to your attention that if a lease application is not received by the expiration date of the lease, then you may be deemed to be in trespass and an enforcement action may be brought before the Commission for its consideration.

We appreciate your cooperation in this matter and look forward to receiving your application. If you have any questions, please feel free to email me at \_\_\_\_\_ or call me at (916) 574- .

Sincerely,

Name Public Land Management Specialist

**Enclosure** 

cc:

California State Lands Commission

State of California

### **MEMORANDUM**

To:

LMD Staff

Date: March 1, 2011

File: LMD Procedures

From:

Colin Connor

CC

Assistant Chief, LMD

Subject: Two-Year Lease Renewal Provision

Attached is new language to insert into Section 2 of all potentially significant General Leases. Basically, the language requires the Lessee to either submit an application for a new lease or a plan for the restoration of the lease premises at least two years prior to the expiration of the lease term. This language is intended to keep leases from going into holdover by either getting the lease application or the lease termination/ abandonment process started earlier than before. It should be used for all leases that involve any of the following: annual rent of \$10,000 or more, large lease area, unique location, extensive improvements or infrastructure, environmentally sensitive lands or habitat, comprehensive CEQA review, or any other potentially significant or controversial characteristics. If you have any questions regarding this provision or when to add it to a lease, please see your supervisor.

### Two-Year Lease Renewal Language (Section 2)

Lessee agrees to submit no later than two years prior to the expiration of this lease either: (a) an application and minimum expense deposit for a new lease for the continued use of the Lease Premises, or (b) a plan for the restoration of the Lease Premises to be completed prior to the expiration of the lease term, pursuant to Paragraph 12 of Section 4, General Provisions, of this Lease. Failure to submit the application and minimum expense deposit or the restoration plan shall be deemed a default of the Lease under Paragraph 11(b) of Section 4, General Provisions, of this Lease.

## **RENT REVIEW CHECKLIST**

	Review file and lease document, determine last date that notice in change of rent can be sent (60-90-120 days before lease anniversary date)
	Check if rent is current
	Check for any change in ownership
	Check if insurance is current
	Check if bond is current
	Send first notice of rent review Date:
	Calculate rent using all applicable methods:
	Benchmark
	Land value
	CPI  (Do not use CPI to adjust rentals if last agreed rent is a "minimum rent" as set forth in our regulations. Instead, calculate the last land value noted in the last appraisal using the CPI and see if the land value would increase per acre which would thereby increase the rental over the minimum rent (i.e335 acre x \$/acre = \$x 9% =)
	Diameter inch per lineal foot (for pipelines)
·	Linear foot per cable (for fiber optic cables)
	Grazing rates
	Request appraisal
	Have $b\underline{B}$ oundary review the exhibit to be used to determine $\underline{if}$ the exhibit is still valid/appropriate
	Send second notice of rent revision or continuation, which must be days notice prior to effective date Date:
· ·	Send notice of approved rent after Commission meeting Date:

#### Exhibit H

#### **Cindy Cano**

rom:

Grace Kato

\_ent:

Monday, April 25, 2011 4:08 PM

To:

Donn Oetzel; Drew Simpkin; Spencer Paschall; Kenneth Foster; Michelle Anderson

Cc:

Mary Hays; Ninette Lee; Colin Connor; Brian Bugsch; Cindy Cano; Irma Toledo

**Subject:** 

Rent Review Checklist

Attachments:

RENT REVIEW CHECKLIST update 4-25-2011.doc

Hi all...I was advised by Steve with Boundary that we will need to have the exhibits reviewed by boundary for rent reviews. I have added this component to the rent review checklist. At this time this checklist is under the G:LMD/SCR SF BAY since the LMD forms does not allow me to update the form there.

#### Cindy:

If you could take this form and put it in the LMD forms it would be great. Thanks! Grace

Grace Kato
Public Land Manager - So CA/SF Bay
CA State Lands Commission
100 Howe Avenue, Ste 100-S
Sacramento, CA 95825
(916) 574-1227
(916) 708-8059 cell

# PROCEDURES FOR TRACKING LEASES SIGNIFICANT AND REGULAR

#### Pull Leases

When leases are pulled, clerical staff will attach a copy of the routing form for Lease Renewal with the significant dates for negotiators to send a letter, etc. When Management assigns leases to negotiators, clerical staff will then log them into their respective work logs, located on the "G" drive. Files are located under each team's names: SCR/SF BAY/Granted Lands and LRNC/Delta/School Lands.

#### LOG

The logs already existed for regular leases and clerical staff modified them, adding columns for:

- Expiration date
- Date assigned to Negotiator
- First letter 27/12 monus
- Tickle 18/9 months
- Second letter 18/9 months
- Third letter 12/6 months
- Date application was received

#### **REMINDERS**

Clerical staff has not yet set up automatic "tickle" or "pend" settings because it's not possible in MS Outlook. Our manual tickle files will be for checking dates of letters and reminding negotiators of the need to send out subsequent letters. Letters will be sent by either the clerical staff or the negotiator, to be determined by Supervisors.

## **LEASES WITH OVER \$10,000 RENT (SIGNIFICANT LEASES)**

These leases are considered "High Priority" and will be highlighted in the work logs for faster reference. Clerical staff prefers to keep the Significant Leases listed in their regular lease logs for a more efficient system.

Attachment

		# と と	I V De	Lessee name	County			(7)					2	
SaldNete: L	JĄ is querie	s togggauthe	yrized∕a¥fruct∟	(CONVICTOR)		=xp. ∪ate⊸Assgnd   3/15/3∩	<b>4</b>		18/9m: 12	12/6m.		To Title	to acct	RA#
SaldWellt re	ulassessal-ne	se -GL; rec	pier - RPL;	Caldweint revi-1943@en ise -GL; recipier - RPL; l Culloty (Sandy Beach		str use - PSU; pub agency PAU; assign - A; amend -Alv	ssign - A; ar	nend -AM					6 Letter	4
Caldwell		2476	S	Copeland										
Caldwell		5882		Deliceo Dodde (Sandy Beach	sac	########	×	×	×	×	3/18/11	3/25/11		24010
Caldwell		1725	IE	Dupont/outfall pipeline	***	5/1/05								3
Caldwell		8580	VIOLATION DUSA	DUSA	SAC	11/30/14								14004
Caldwell		5990.9	Щ	EDWARDS pilings	SOLANO	4/28/91							5 Letters	
Caldwell		5794.1	MeM	ELKHOKN MAKINA FFA (sandy beach	YOLO	6/30/15						_	5 Letters	
Caldwell		8222.9	2	432	5.51	12/31/95						4/22/08		21007
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Caldwell		2854	<u>e</u>	le Libby Owens Ford Glass		2/21/11								
Caldwell		5210.1	Title Settle	LIGHTHOUSE MARINA	SAC	12/31/30								
Caldwell		803U	٥	Lund, Danny	sac	7/31/15								
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aldwell	0800 11			Prestor Sandy Beach	Solano									24706

State of California

State Lands Commission

Memorandum

Date:

August 11, 2011

To:

Brian Bugsch, Chief - RBB

Land Management Division

From:

Larry Bellucci

Public Land Management Specialist

Appraisal Section, LMD

Subject: Benchmark Update

General Permit - Recreational Use

San Francisco Bay Area

As requested, I have updated the benchmark for General Permit - Recreation Use for the San Francisco Bay Area. The benchmark was last updated by staff of the California State Lands Commission (CSLC) in 1992. The current update follows essentially the same methodology as used in the prior benchmark. Reference is made to the 1992 study for additional background material that may be needed for the reader to more fully understand what the benchmark is used for and how it is set.

The recommended benchmarks are summarized in the following tables with the 1992 benchmarks.

1992 SAN FRANCISCO BENCHMARK SUMMARY				
Land Value (Per Acre)	\$66,792			
Rental Rate (Per Sq. Ft.)	\$0.138			

2011 SAN FRANCISCO BENCHMARK SUMMARY				
Land Value (Per Acre) \$80,344				
Rental Rate (Per Sq. Ft.)	\$0.166			

It should be noted that this research does not constitute an appraisal as defined by either the Uniform Standards of Professional Appraisal Practice (USPAP) or the Appraisal Institute. Rather, this research represents a correlation of a range of market rents into a single annual lease rate to be used as the benchmark for the San Francisco Bay area. The research is intended to be used by CSLC staff in negotiations with lessees.

#### Introduction

General Permit - Recreational Use leases are typically issued by the California State Lands Commission (CSLC) for those private docks and piers that do not qualify for a

rent-free recreational pier lease. These privately-owned facilities offer many of the same amenities as a commercial marina, such as a place for boat storage or the loading and unloading of equipment and passengers.

Because such privately-owned facilities are a substitute for a commercial marina slip, the method of valuation used in estimating a fair return and a fair rental value in this analysis is based on what an individual would pay for a comparable substitute site in a commercial marina. The real estate principle that this method of valuation is based upon is known as the "Principle of Substitution".

According to the Principle of Substitution, as defined by the American Institute of Real Estate Appraisers, "An individual will not pay more for one property than another of equal utility and desirability".

Since a State Lands Commission lease site for a privately-owned pier or dock is a fairly good substitute for a marina slip, the lessee of the state land should pay an equivalent amount for the leased site as the State would receive for leasing the land to a commercial marina.

#### Scope

The scope of the research included the following:

- Identifying marinas in the San Francisco Bay area.
- Surveying the marinas as to the number of berths/slips, occupancy rate, mooring sizes and rates.
- Compiling the survey results into averages for slip size and rate.
- Using the Layout and Design Guidelines for Marina Berthing Facilities publication (July 2005) from the State Department of Boating and Waterways to determine the amount of submerged land area necessary to accommodate a given berthing size.
- Calculating the annual rental rate(s) using the above information and State valuation guidelines.

The research conducted resulted in the 33 marinas identified on the attached spreadsheet. The marinas surveyed did not include four private yacht clubs, three marinas which currently do not berth any boats and three marinas which repeatedly did not return phone calls. Information collected from these 33 marinas was then used to establish fair market rental rates for General Permit – Recreational Use leases for the San Francisco Bay Area of California. While not comprehensive, this survey is believed to be representative of marinas in the study area.

#### Methodology

To determine the value of the site, it is necessary to determine: what income can typically be generated by a commercial marina; the area occupied by a marina slip in a

well designed marina; what the rental charge would be for a boat (average size); and the rate of return the State should receive for the use of its land.

The CSLC typically charges five percent (5%) to seven percent (7%) of gross income for boat berthing for sites in Northern California leased to commercial marina operators, with most of the leases set at five percent (5%) of gross income.

The CSLC has an administratively set rate of return of nine percent (9%) of appraised value.<sup>1</sup>

#### Berth/Slip Rent

The survey found that average berth size in the San Francisco Bay area is approximately 36 linear feet. By contrast, a 30-foot length was used in the 1992 San Francisco Benchmark Update; however, this length represented a statewide average and was not specific to the San Francisco Bay area.

Berthing rates are reported on a per lineal foot basis. For all of the above listed areas, the berthing rate, based on data collected, ranged from \$5.50 to \$13.00 per linear foot with an average of \$8.53 per lineal foot.

Rates have been converted to a per square foot basis for use by the CSLC in determining lease amounts based on the administratively set rate of return of 9% of appraised value.

The benchmark rental rate for berths is calculated by multiplying the average berth length by the average rental rate. This product is then multiplied by 12 months to arrive at the gross annual income. The gross annual income is multiplied by 5% to get the income attributable to the submerged land. The income attributable to the submerged land is then divided by the amount of submerged land needed to accommodate the average berth length within a marina.

The submerged land area needed to accommodate an average berth is found in a publication entitled "Layout and Design Guidelines for Marina Berthing Facilities" published by the State Department of Boating and Waterways. This publication provides formulas and tables for calculating the submerged land area needed to accommodate various sizes and layouts of berths in marinas. Among other variables, the formulas take into account the berth length, berth layout (single vs. double), and the type of vessel (powerboat vs. sailboat). The submerged land area used in this benchmark analysis is based on a double berth layout (on the premise that it was the most economically efficient for the marina operator) and represents an average of the powerboat and sailboat areas.

<sup>&</sup>lt;sup>1</sup> Per the California Code of Regulations, Title 2, Division 3, Chapter 1, Article 2, Section 2003 Rental.

From the tables in the publication, a submerged area of 1,109 square feet is shown as being necessary to accommodate the 36-foot average slip length indicated by the survey.

Taking all of the aforementioned into account, the current benchmark rental rate and land value for the San Francisco Bay Area is calculated as follows:

#### San Francisco Bay Area:

Average berth rate: \$8.53

• Average boat length: 36 linear feet

• Submerged land area necessary to accommodate a typical boat slip: 1,109 SF

• CSLC administratively set rate of return: nine percent (9%)

 $36' \times \$8.53$ /linear foot x 12 months = \$3,684.96

 $$3.684.96 \times .05 = $184.25$ 

\$184.25/1,109 square feet = \$0.166

0.166/square foot x 43,560 = 7,231 rent/acre

\$7,231/.09 = \$80,344/acre (or \$1.84/square foot)

Benchmark Rental Rate =

\$0.166/sq. ft.

Benchmark Land Value =

\$80,344 per acre

The indicated benchmark rental rate for the San Francisco Bay area is \$0.166 per square foot. By contrast, the 1992 benchmark was \$0.113 per square foot. The new benchmark therefore represents an overall increase of just over 5 cents (\$0.053) per square foot between the two benchmarks. However, the two benchmarks are not directly comparable. The current benchmark is based on a submerged land area of 1,109 square feet, which is in turn based on the 36-foot average berth length derived from the current survey. The 1992 benchmark was based on a 30-foot average berth and a submerged land area of 792 square feet<sup>2</sup>.

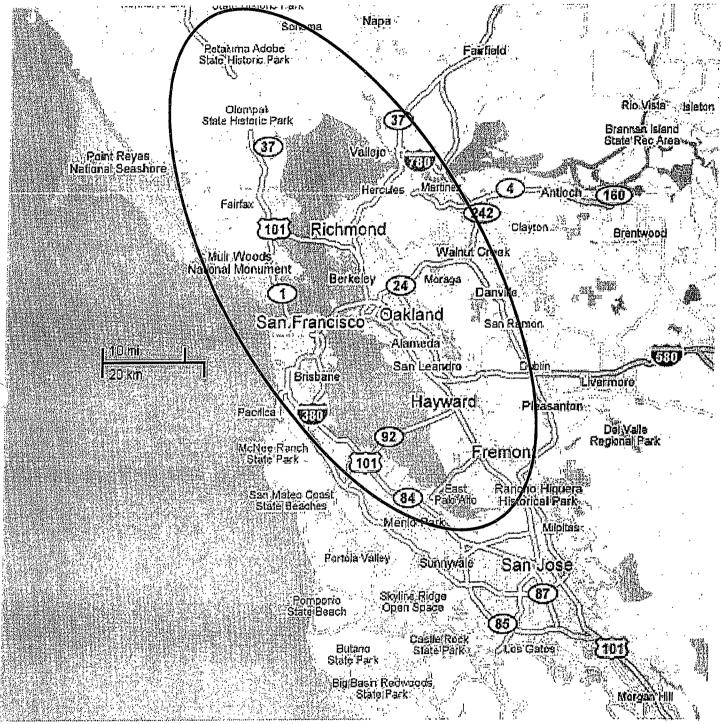
<sup>&</sup>lt;sup>2</sup> It is not known how the 792 square foot figure was calculated. It is not in the tables in the Department of Boating and Waterways publication, which have remained unchanged since 1980. That publication indicates that the submerged land area needed to accommodate a typical 30-foot berth, with a double berth layout and an even mix of power and sailboats, would be about 824 square feet.

MARINA SURVEY SF Bay Area

		•		45		,
Average	\$6.75 \$6.85 \$6.19 \$7.25 \$7.00	\$9.17 \$10.55 \$9.26 \$9.53 \$9.63	\$8.36 \$10.00 \$6.50 \$11.10 \$8.00 \$8.00	\$11.00 \$13.00 \$10.00	\$5.80 \$10.00 \$9.50 \$7.75 \$9.76 \$9.00 \$10.01 \$9.00 \$7.50 \$5.50 \$6.50 \$8.50	
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City	Redwood City Redwood City Brisbane Redwood City Redwood City	San Francisco San Francisco San Francisco San Francisco	Oakland Alameda Oakland Alameda Alameda Alameda	Sausalito Sausalito Sausalito Sausalito	Richmond Emeryville Emeryville Richmond Berkeley Richmond Benicia Vallejo Vallejo Vallejo Petaluma San Rafael San Rafael	
Address	455 Seaport Court 451 Seaport Court 400 Sierra Point Parkway 1 Uccelli Boulevard 702 Bair Island Road	3950 Scott Street Pier 39 Pier 40 The Embarcadero #1 First Street at Clipper Cove Way	54 Jack London Square 1030 Marina Village Parkway One Fifth Avenue 1150 Ballena Boulevard 2099 Grand Street 1815 Clement Avenue 1535 Buena Vista Avenue	100 Gate Six Road 2330 Marinship Way 310 Harbor Drive 41 Libertyship Way	1900 Westem Drive- 3310 Powell Street 3300 Powell Street 1220 Brickyard Cove Road 201 University Avenue 1340 Marina Way South 266 East B Street 2000 Glen Cove Marina Road 42 Harbor Way 270 Sears Point Road 40 Point San Pedro Road 100 Loch Lornond Drive 781 Baywood Drive	
Name South San Francisco Bay	Redwood Landing Marina Port of Redwood City Marina Brisbane Marina Pete's Harbor Bair Island Marina Averages	San Francisco Bay San Francisco Marina Pier 39 Marina . South Beach Harbor Treasure Island Marina Averages	East San Francisco Bay Jack London Marina Marina Village Yacht Harbor Fifth Avenue Marina Ballena Isle Marina Grand Marina Alameda Marina Fortman Marina	Marin County Richardson Bay Marina Marina Plaza Harbor Clipper Yacht Harbor Libertyship Marina Averages	San Pablo Bay 21 Point San Pablo Yacht Harbor 22 Emeryville Marina 23 Emery Cove Yacht Harbor 24 Brickyard Cove Marina 25 Berkeley Marina 26 Marina Bay Yacht Harbor 27 Benicia Marina 28 Glen Cove Marina 29 Vallejo Municipal Marina 30 Port Sonoma Marina 31 Lowrie Yacht Harbor 32 Loch Lomond Marina 33 Petaluma Marina 34 Nerages	
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## San Francisco Benchmark Map



August 2011

This map is for reference purposes only and gives the approximate location covered by the San Francisco Benchmark.

#### Exhibit J

## Bugsch, Brian@SLC

From:

Brian Bugsch

Sent:

Thursday, August 11, 2011 4:17 PM

To:

LMD

Cc:

Curtis Fossum

Subject:

SF Benchmark Update

**Attachments:** 

San Francisco Benchmark - Final - 0811.pdf

The San Francisco Benchmark has been updated. I have attached it here and it is available on the G Drive (G:Appraisal/Benchmark Appraisals/San Francisco Benchmark).

Brian

Brian Bugsch Chief, Land Management Division California State Lands Commission (916) 574-1833 brian.bugsch@slc.ca.gov CALIFORNIA STATE LANDS COMMISSION 200 Oceangate, 12<sup>th</sup> Floor Long Beach, CA 90802-4331



CURTIS L. FOSSUM, Executive Officer
(916) 574-1800 FAX (916) 574-1810
California Relay Service from TDD Phone 1-800-735-2929
from Voice Phone 1-800-735-2922

Contact Phone: (560) 590-5306 Contact FAX: (562) 590-5210

September 28, 2011

Mr. Curtis P. Henderson, Bureau Manager Long Beach Gas and Oil Department 2400 East Spring Street Long Beach, CA 90806

#### Dear Curtis:

The Bureau of State Audits recently completed a review of the State Lands Commission's policies and practices regarding the management of our leases and our business decisions since the last audit (encompassing some 20 or so years). They made many recommendations, the implementation of which the staff has either started working on, or is in the process of developing an action plan to address.

One recommendation of the report is that staff periodically analyze whether taking oil in kind would be more profitable than selling it through the operators. The auditors understood, for the most part, our concerns and reasons for ceasing to sell-off our royalty oil in 2007. That decision, based on an analysis done from 2002-2005 and the lack of responsible bidders, has been reviewed as to our non-Long Beach leases. Given that the circumstances surrounding that prior decision have not changed, and in some cases have actually gotten worse, our opinion for the Huntington Beach leases or our Santa Barbara leases has not changed at this time.

We are writing to request that the City, as our Trustee, review the option of selling off our share of the Long Beach oil (as we have in the past, the latest contract ending in 2007). We would appreciate your attention to this matter so we can give our management, and the Commissioners, a complete picture of the opportunity, or lack thereof, to restart a sell-off program for the State's share of the oil from our leases and Long Beach.

If you have any questions, please do not hesitate to call me (562-590-5306, plancki@slc.ca.gov). Thank you for your time and attention to this matter.

Jeff///Janck

Shet, Planning and Development

bcc:

Greg Scott Marina Voskanian Shahed Meshkati

#### Exhibit K

#### **Brown, Dave@SLC**

From: Brown, Dave@SLC

**Sent:** Friday, October 21, 2011 7:50 AM

To: Brown, Dave@SLC

**Subject:** FW: 12 1/2

From: Curtis Henderson [Curtis.Henderson@longbeach.gov]

Sent: Monday, October 17, 2011 10:28 AM

To: Planck, Jeff@SLC Subject: 12 1/2

Is this close to what you are seeking?

In 1965, the City of Long Beach (City) entered into an Contractors' Agreement with Texaco, Humble, Unocal, Mobil and Shell, (referred to collectively as the Field Contractor) for the day-to-day operations of the Long Beach Unit (LBU). The agent for the Field Contractor operated (and still operates) under the name of THUMS Long Beach Company (THUMS). The Contractors' Agreement provides for allocation of oil production from LBU Tract No. 1 of 80 % to the Field Contractor and 20 percent to the non-operating contractors. The Field Contractor was obligated, through the City to sell off 12 ½ % of its 80% of the Tract 1 oil in a separate transaction.

In 1965, when the LBU began oil production, the price of oil was considerably lower than what we have experienced over the last few years, though prices have fluctuated considerably. Additionally, bonuses paid above the posted prices have increased through the years and have averaged over \$1 per barrel the last ten years (please refer to the City of Long Beach report regarding article 9 (b) and (c) of the Contractors' Agreement performed by Edward White and Associates, Exhibit B 1.3).

When Chapter 941, Statutes of 1991 was passed, it did allow, at the State's discretion, for the Contractor to take control of the 12 ½% sell off.

The City did urge the State Lands Commission staff to halt the practice of the selloff of the 12 ½ % due to the low bonus amounts experienced prior to 2005, and especially in the 2005 contract with Paramount Petroleum. At the time in 2005, the 12 ½% selloff only achieved a \$.279 bonus on the 5.5% and a \$.378 bonus on the 7%. Conversely, the City was achieving a bonus on four other oil selloff contracts at or in excess of \$1.28 per barrel. The difference between the selloff contracts was the City had a contractor who could market the oil quickly, thereby taking advantage at the best timing to offer the oil for sale. The 12 ½% selloff is constrained by Chapter 138 to be bid out and cannot be offered to a marketer. Also, the process of the SLC directing the City to conduct a bid, the City following the process and approval of bidding, awarding and approval of such by the Long Beach City Council and State Lands Commission is a long process involving approximately 18 months to complete. Refineries will not risk offering a competitive bonus on oil that they will not see for over a year after bidding due to the uncertainty in oil prices and most especially the 12 ½% involves significantly smaller volumes of oil each year. A low bonus on the 12 ½% selloff will also affect he adjusted price of oil as determined in Article 9 and ultimately decrease net profits to the State

The City as Trustee for the State of California for its interests in the Long Beach tidelands, recommends that the State Lands Commission not reestablish the process of the selloff of the 12 ½% of the 80% of Tract 1 oil, but allow the Contractor to continue to have control of the oil.

#### **Cindy Cano**

`jom:

Brian Bugsch

ent:

Thursday, May 26, 2011 9:43 AM

To:

**LMD** 

Cc:

Dave Brown; Curtis Fossum

Subject:

Update to 60.10 package process for updating ALID

Staff,

As you all know, after Commission meetings, 60.10s on items heard at the meeting should be processed in a timely manner. If a negotiator anticipates there will be a significant delay in getting all the information necessary to complete the 60.10 package (lessee not responsive, not signing necessary documents, not submitting insurance and bond information, etc.), they should submit a draft blue 60.10 sheet to Lori Pett in Title to allow ALID to be updated.

To date that process has been a bit subjective, but we are now formalizing that process to give negotiators a clearer understanding and to ensure that all calendar items are updated in ALID in a timely manner. Below is the new process for 60.10s beginning with those items heard at the June 23, 2011 meeting.

Thirty days after a Commission meeting, clerical will take an inventory of all calendar items for their team to determine the status of the 60.10 package. Clerical staff will make a list of those calendar items where the 60.10 package has not made it to the team manager. Negotiators will then be contacted. At the 30-day mark, if a negotiator determines that a 60.10 package will not be completed and submitted to the team manager within 30 days (60 days from the Commission meeting), then the negotiator will complete a draft blue 60.10 sheet and submit that to Lori Pett in title to allow ALID to updated with the appropriate information. The draft 60.10 sheet shall be a copy of the blue sheet with all known information filled in (which allows Lori to updated ALID). On the copy, those items not filled in should be circled with a short explanations (i.e. waiting for bond/insurance). If negotiators will be able to complete the 60.10 package within 60 days of the Commission meeting, they will move forward and just complete the 60.10 package.

Sixty days after the Commission meeting, clerical staff will follow up and take a second inventory and make sure all the items at the Commission meeting are either in the 60.10 process (meaning 60.10 packages have been submitted to the team manager) or a draft 60.10 sheet has been submitted to Lori Pett in Title to update ALID.

There are two primary reasons for adding this step to the process: to update ALID as soon as practical to make it a more useful database; and to improve the coordination and consistency between LMD and Accounting with respect to lessee names, billing addresses, and annual rents.

Please feel free to contact Colin or I if you have any questions.

Thanks and keep up the tremendous work.

Brian Bugsch Chief, Land Management Division California State Lands Commission (916) 574-1833 brian.bugsch@slc.ca.gov